

Moorabool Shire Council



2021/22 Annual Budget



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Mayor and CEO Introduction

We are pleased to present the Moorabool Shire 2021/22 Budget to our community.

The 2021/22 Budget is aligned with the vision in the Council Plan 2021-25. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community. The recommended budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of recommended capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets as well as funding for a range of new initiatives.

The budget for 2021/22 has been prepared through a rigorous process of review by the Officers, Management and Councillors to ensure that it is aligned to the vision and the objectives as set out in the Council's latest Council Plan. Value for money remains a guiding principle in this budget and to keep rates as affordable as possible while delivering all of Council's ongoing services and infrastructure our community needs within the State Government's rate cap. Our focus remains the delivery of essential services our community needs and expects - including roads, rubbish and recycling, maternal and children's services, library services, sporting ovals, street-sweeping and a wide range of community services from school crossings to aged services.

For the 2021/22 Annual Budget, rate increases have been capped at 1.50% in line with the Victorian Government's Fair Go Rates System. Despite the financial challenge this poses, Council is determined to maintain and enhance its services, while working within the cap. Council is also determined in its efforts to keep financial pressure on the community to a minimum.

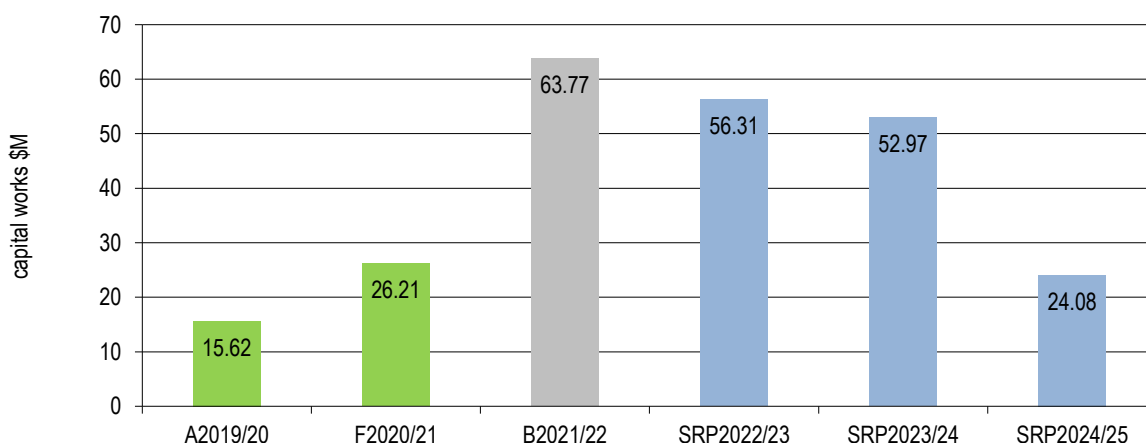
The 2021/22 Budget and Strategic Resource Plan is part of Council's integrated planning framework and follows through with strategic priorities that are identified in the Council Plan. The Council plan continues to seek community input and engage the Moorabool Shire Council community in its decision making.

Moorabool Shire Council has seen significant growth in recent years and our capital program has been developed to meet community infrastructure needs now and into the future. Council will fund several new initiatives and will allocate additional funds to renew the Council's infrastructure.

Some of the key projects recommended as part of the 2021/22 Capital Program include:

- Bacchus Marsh Indoor Recreation Facility (\$12.950 million)
- Bacchus Marsh Racecourse & Recreation Reserve - Stage 2 (\$5.490 million)
- West Maddingley Early Years Facility (\$3.500 million)
- Bacchus Marsh Bowls Club Pavilion and Bowling Green (\$2.000 million)
- Bald Hill - 1,000 + Steps (\$1.975 million)
- Ballan Depot - Upgrade (\$1.750 million)
- Parwan Gate Gas Connection (\$1.735 million)
- Annual Road Resurfacing Program (\$1.120 million)
- Old Melbourne Road, Millbrook - Rehabilitation & widening (\$0.826 million)
- Old Melbourne Road, Gordon - Rehabilitation (\$0.716 million)
- Old Geelong Road, Ballan - Rehabilitation (\$0.612 million)
- Yendon-Egerton Road, Millbrook - Culvert renewal (\$0.609 million)
- Darley Civic & Community Hub, Darley - Building renewal (\$0.514 million)
- Longs Hill Road, Glen Park - Rehabilitation & widening (\$0.504 million)
- Ballan Library Facility - Design works (\$0.450 million)
- Yendon No. 1 Road, Yendon - Rehabilitation (\$0.411 million)

The table below provides a high level snapshot of the forward outlook for Capital Works for the next 4 years and demonstrates a high level of investment in community infrastructure and assets.



A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

The Capital Works program for 2021/22 will be \$63.766 million. Of the new works funded (totaling \$45.323 million) in the 2021/22 budget, \$14.252 million will come from Council operations, \$22.022 million from external grants and contributions, and \$9.05 million to be funded by new borrowings. We acknowledge the contribution of State and Federal Government grants in our Capital Works and service delivery programs.

In addition to the planned Capital Works Program, the 2021/22 Annual Budget will fund a number of new initiatives, some of them being:

- Increase of Civil Infrastructure Maintenance Budgets (\$0.085 million net cost)
- Bungaree and Wallace Structure Plans (\$0.070 million net cost)
- Develop a Service Planning Framework (\$0.070 million net cost)
- Manage gifted reserves through subdivision growth (\$0.050 million net cost)
- Implementation of key recommendations of Arts & Culture Strategy (\$0.030 million net cost)
- Implementation of Female Friendly Facilities Strategy (\$0.030 million net cost)
- New Municipal Early Years Plan & Youth Strategy (\$0.030 million net cost)
- Manage disbanded Committee of Management (\$0.030 million net cost)
- Visitor Economy Strategy (\$0.025 million net cost)
- 10,000 plants program (\$0.025 million net cost)
- Roadside Vegetation mapping (\$0.015 million net cost)
- Social Pinpoint Subscription - community engagement (\$0.012 million net cost)

We look forward to working with you in the community to deliver these exciting projects throughout the coming year.

Financial Snapshot

Key Statistics	2020/21 Forecast	2021/22 Budget
	\$'000	\$'000
Total Expenditure	60,423	58,478
Comprehensive Operating Surplus	26,630	28,046
Underlying operating surplus	(1,202)	10
Cash result movement	4,328	(3,850)
Capital Works Program	26,213	63,766
Funding the Capital Works Program:		
Council	11,005	35,116
Borrowings	-	12,778
Grants	15,208	15,872
Budgeted expenditure by strategic objective:	2022 Budget	Budget %
Healthy, inclusive and connected communities	10,195	22%
Liveable and thriving environments	23,615	51%
A Council that listens and adapts to the needs of our evolving communities	12,379	27%

Cr Tom Sullivan
Mayor

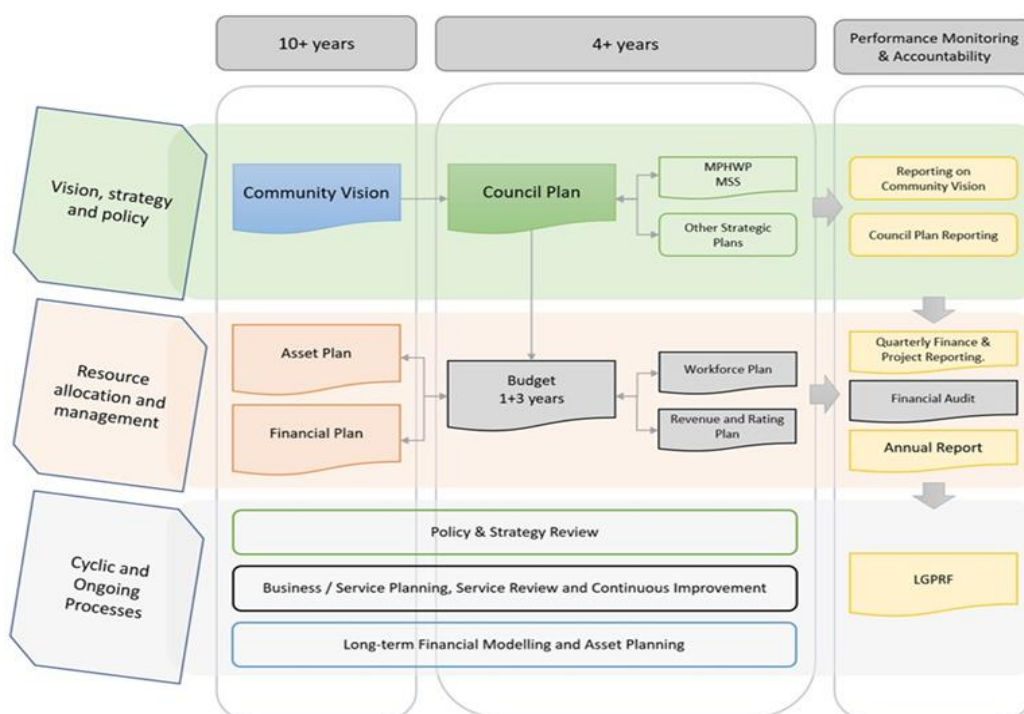
Derek Madden
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



In addition to the above, Council has a long term plan (Moorabool 2041) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

1.1.2 Key planning considerations

Service level planning

Although Councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most Council services are not legally mandated, including some services closely associated with Councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, Councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, Councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our vision, purpose and values

Vision

Embracing our natural environment and lifestyle options to create an inspiring place for everyone to live, work and play.

Purpose

Council exists to co-design local solutions that enable our communities to prosper now and into the future.

We do this by:

- Providing good governance and leadership
- Minimising environmental impact
- Stimulating economic development
- Improving social outcomes

Values

By living these values Council is able to build strong relationships internally, with the community and with partners.

- Integrity - I say what I mean and always do what's right.
- Creativity - I consider situations from multiple angles and perspectives.
- Accountability - I have courage to make decisions and take ownership for their outcomes.
- Respect - I seek to understand and treat people how I would like to be treated.
- Excellence - I take calculated risks to seek out better ways of doing things.

Our municipal strategic statement

In 2025, we will be recognised for advocating and supporting a strong, inclusive community that co-exists with the natural environment.

Our organisation will deliver services that best serve a growing community and support a self-sustaining local economy.

1.3 Strategic objectives

Council delivers activities and initiatives under a number of major service categories. Each contributes to the achievement of one of the three Strategic Objectives as set out in the Council Plan for the 2021-25 years. The following table lists the three Strategic Objectives as described in the Council Plan.

Objective 1: Healthy, inclusive and connected neighbourhoods

Council Indicators:

- User experience with Council community services such as libraries, maternal & child health, aged care, and disability services
- Accessibility of Council community services
- Council Plan actions completed for this Objective

Our five priorities:

1. Improve the health and wellbeing of our community
2. Improve access and opportunities for integrated transport
3. Facilitate opportunities for the community to gather and celebrate
4. Develop a vision and provide opportunities for rural communities
5. Provide access to services to improve community connection in the Shire

Objective 2: Liveable and thriving environments

Council Indicators:

- Community perception of liveable Shire
- Activation of open spaces
- Tonnes of CO2 emissions from energy generated at Council facilities
- Kerbside collection waste diverted from landfill
- Housing diversity (1, 2, or 3 bedroom housing, townhouses etc)
- Council Plan actions completed for this Objective

Our five priorities:

1. Develop planning mechanisms to enhance liveability in the Shire
2. Beautify our Shire including our parks, gardens, streetscapes, public and open spaces
3. Enhance our natural environments
4. Grow local employment and business investment
5. Create a viable offering to attract visitors, tourists and investment

Objective 3: A Council that listens and adapts to the needs of our evolving communities

Council Indicators:

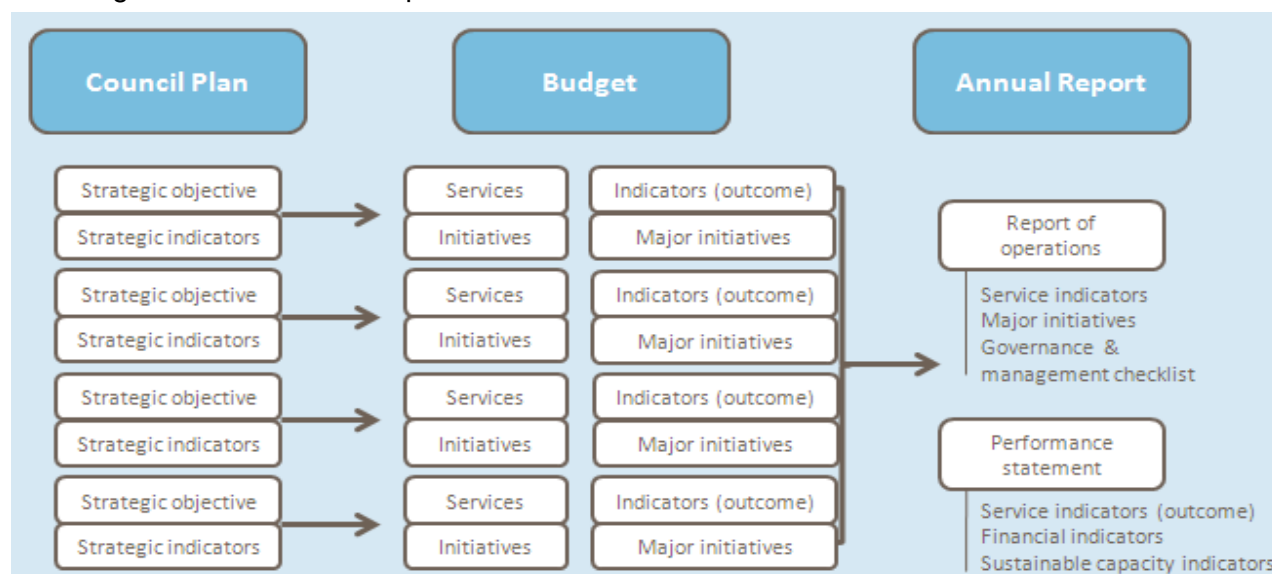
- Community satisfaction with overall Council performance
- Community satisfaction with Council's community consultation and engagement
- Lobbying on behalf of community
- Community satisfaction with Council decisions
- Employee experience / staff turnover
- Adjusted underlying surplus (or deficit)
- Reduce asset renewal gap: renewal to depreciation
- Council Plan actions completed for this Objective

Our five priorities:

1. Listen, analyse and understand community needs
2. Align services to meet the needs of the community
3. Focus resources to deliver on our service promise in a sustainable way
4. Measure performance, communicate our results and continue to improve our services every day
5. Be recognised for demonstrating a culture of excellence, creativity and inclusiveness

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Strategic Objective 1: Healthy, inclusive and connected neighbourhoods

To achieve our objective of 'Healthy, inclusive and connected communities', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below:

Activities	Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Services					
Animal Management and Local Laws Compliance	Deliver and maintain a responsive and proactive animal management service throughout the Shire. Review, develop and implement local laws that promote peace and good order in Moorabool.	Inc	576	642	649
		Exp	(151)	(147)	(129)
		Surplus/Deficit	425	494	520
Aged and Disability Services	This service provides home and community care, assessment and care management, volunteer coordination, and senior citizen clubs.	Inc	2,396	2,346	2,365
		Exp	(2,512)	(2,692)	(2,921)
		Surplus/Deficit	(116)	(346)	(556)

Activities	Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Aged and Disability Brokerage	To provide brokerages services to residents that have been allocated aged care packages with physical and social support.	Inc	410	337	506
		Exp	(361)	(319)	(464)
		Surplus/ Deficit	49	18	42
Community Development	Community Development is concerned with empowering and enabling the communities of Moorabool to be innovative, engaged, skilled and help them work together to improve their well-being through opportunities for partnerships, better relationships with Council and increased participation in community life.	Inc	12	35	0
		Exp	(1,250)	(1,389)	(1,269)
		Surplus/ Deficit	(1,238)	(1,354)	(1,269)
Recreation Development	Provide leadership, strengthen networks and partnerships to plan, develop and deliver high quality recreation participation and engagement opportunities that enhance health and wellbeing. Includes Leisure and Pool Facilities.	Inc	233	151	329
		Exp	(652)	(472)	(825)
		Surplus/ Deficit	(419)	(321)	(495)
Library Services	Provision of fixed and rural mobile library services to key points throughout the Moorabool area.	Inc	293	291	324
		Exp	(829)	(790)	(778)
		Surplus/ Deficit	(537)	(499)	(455)
Youth Services	Enable youth within Moorabool to have a community voice and establish programs and activities that enhance and reward them as people.	Inc	176	202	186
		Exp	(410)	(459)	(485)
		Surplus/ Deficit	(235)	(257)	(299)
Community Health and Safety	Legislative Responsibilities (Food Act 1984 (food safety), Health Act 1958, Tobacco Act 1987, Residential Tenancies Act 1997 and Local Government Act 1989). Assessments and installations of septic tanks carried out in accordance with the Environmental Protection Act and the Septic Code of Practice 2003. Ensure children in the Australian Childhood Immunisation Register target group are fully immunised.	Inc	419	527	408
		Exp	(1,877)	(1,684)	(1,244)
		Surplus/ Deficit	(1,459)	(1,156)	(836)
Early Years Services	Ensure that services and infrastructure provided to children and families are well planned and respond in a way that meets the needs of the local community. Early Years Services delivers a small number of high quality family and children's programs and services that support, promote and strengthen family health and wellbeing.	Inc	0	0	0
		Exp	(308)	(288)	(318)
		Surplus/ Deficit	(308)	(288)	(318)
Maternal & Child Health	Provision of a universal service to families with children aged 0-6 years directed at improving outcomes by the prevention, early detection, and intervention of physical, emotional or social factors known to place children at risk of not reaching their potential.	Inc	425	499	482
		Exp	(904)	(956)	(1,019)
		Surplus/ Deficit	(479)	(457)	(536)

Activities	Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Best Start	A State Government funded early intervention program aimed at reducing disadvantage and enhancing the outcomes of children 0-8 yrs. Best Start supports communities, parents, families and service providers to improve local early years services and support.	Inc	135	135	137
		Exp	(103)	(116)	(137)
		Surplus/ Deficit	32	19	1
Education and Care Services	Occasional Care Service provides high quality care for children aged from six months to six years with the opportunity to explore a wide range of experiences, building upon their skills, interests and abilities through play in a calm and happy environment. Supported Playgroups provide support and connection to disadvantaged families through groups and in home support. Kindergarten liaison and support which includes the management of Council owned early years facilities, including kindergarten central enrolment for 4-year-old kindergarten programs and support and management of kindergarten cluster managers/ kindergarten committees of management.	Inc	170	207	205
		Exp	(340)	(381)	(348)
		Surplus/ Deficit	(170)	(174)	(143)
School Crossings	Provide school crossing supervisors or staff at 13 locations in Ballan and Bacchus Marsh within designated hours.	Inc	93	91	90
		Exp	(265)	(256)	(257)
		Surplus/ Deficit	(172)	(165)	(167)

Initiatives

- 1) **New Municipal Early Years Plan & Youth Strategy** - Council is required to develop a New Municipal Early Years Plan and a New Youth Strategy, it is proposed that these documents are combined from 2022 to create a document that caters for the pre birth to 25 years. (\$0.030 million net cost)
- 2) **Implementation of key recommendations of Arts & Culture Strategy** - Council is currently developing its first Arts & Culture Strategy and recurrent funds are recommended to support the delivery of key recommendations within the strategy. (\$0.030 million net cost)
- 3) **Implementation of key recommendations of Female Friendly Facilities Strategy** - Council is currently developing its first Female Friendly Facilities Strategy and recurrent funds are recommended to support the delivery of key recommendations within the strategy. (\$0.030 million net cost)

Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Animal Management	Health and Safety	NA**	0%	75%
Library Services	Participation	8.35%	12%	12%
Maternal and Child Health	Participation	74.14%	90%	90%
Food Safety	Health and Safety	100%	100%	100%
Aquatic	Utilisation	0.20	0.30	0.30

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome

** Service Indicator not applicable in that year

2.2 Strategic Objective 2: Liveable and thriving environments

To achieve our objective of 'Liveable and thriving environments', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Waste Management	This unit covers maintenance, collection and disposal of domestic wastes and waste related products, litter and litter bins around the Shire and cleaning of roads and other public places. The unit is responsible for managing recycling, the transfer stations and related services.	Inc	685	600	642
		Exp	(4,605)	(4,927)	(5,485)
		Surplus/ Deficit	(3,920)	(4,326)	(4,842)
Fleet	To provide fleet management services for Council's passenger and light commercial vehicles, buses, trucks, and earthmoving & roadwork machinery.	Inc	1,080	812	832
		Exp	(329)	281	(68)
		Surplus/ Deficit	750	1,092	764
Statutory Planning	Deliver statutory planning functions of Council to ensure responsible land use and development in Moorabool.	Inc	744	812	881
		Exp	(1,406)	(1,634)	(1,721)
		Surplus/ Deficit	(661)	(822)	(840)
Strategic Land Use Planning	Delivery of key strategic policies and projects that assist in the long-term development of the Shire.	Inc	82	162	78
		Exp	(1,144)	(1,841)	(1,330)
		Surplus/ Deficit	(1,062)	(1,679)	(1,252)

Activities	Description		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Infrastructure Subdivision Development	Provide infrastructure support services for subdivisions and developments, whilst developing guidelines for Council to improve and provide consistency in the planning and delivery of subdivision development.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	363 (287) 76	277 (335) (58)	375 (490) (115)
Economic Development and Tourism	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment. It also aims to develop strategies to bring tourists into Moorabool Shire.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	2 (580) (577)	252 (831) (579)	0 (507) (507)
Building Maintenance	This service prepares maintenance management programs for Council's property assets. These include municipal buildings, pavilions and other community buildings.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	59 (2,070) (2,012)	24 (1,309) (1,285)	36 (1,510) (1,474)
Parks and Gardens	Maintain Council's parks and gardens assets and provide facilities for our residents for the future. Enhance and upgrade the aesthetic appearance of Moorabool townships.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	11 (3,502) (3,491)	0 (3,512) (3,512)	0 (3,452) (3,452)
Road Safety	This service is for the provision of street lighting and bus stop maintenance.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	0 (405) (405)	0 (269) (269)	0 (307) (307)
Asset Management	This service undertakes the design and coordination of Council's Capital Improvement Program.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	210 (2,505) (2,295)	218 (2,784) (2,566)	183 (2,913) (2,730)
Property Asset Management	To effectively manage Council land, property leases and licences as per the property register.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	141 (41) 101	167 (31) 136	170 (9) 161
Road and Off Road Maintenance	To undertake maintenance to Council's road assets to ensure they are in a safe and serviceable condition for all users. This includes sealed and unsealed roads, bridges, kerb and channel, drainage, footpaths and signage.	Inc <i>Exp</i> <i>Surplus/Deficit</i>	375 (4,862) (4,487)	255 (4,741) (4,486)	0 (4,591) (4,591)

Activities	Description		2019/20	2020/21	2021/22
			Actual \$'000	Forecast \$'000	Budget \$'000
Emergency Management	Emergency Management works to ensure Moorabool has plans in place to engage with the community and assist with preparing resilient communities that can prepare and recover from emergencies.	Inc	1,460	279	120
		Exp	(1,252)	(377)	(222)
		Surplus/Deficit	207	(98)	(102)
Building Services	Ensure all building permits lodged by private building surveyors are registered in accordance with legislation, and all building department activities are undertaken within legislative timelines.	Inc	239	327	340
		Exp	(260)	(335)	(342)
		Surplus/Deficit	(21)	(8)	(2)
Fire Prevention	Ensure safety around the Moorabool Shire through fire prevention inspections of vacant land in urban and rural living areas.	Inc	66	95	72
		Exp	(234)	(187)	(170)
		Surplus/Deficit	(169)	(93)	(98)
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	Inc	50	189	70
		Exp	(612)	(936)	(722)
		Surplus/Deficit	(562)	(747)	(652)

Initiatives

4) **Bungaree and Wallace Structure Plans** - The initiative seeks to develop Structure Plans for the towns of Bungaree and Wallace. Bungaree and Wallace have been identified within both Regional (the Central Highlands Regional Growth Plan) and Local (Moorabool Small Towns and Settlements Strategy) policies. (\$0.070 million net cost)

5) **10,000 plants program** - This initiative is recommended for the commencement of annual revegetation of Council managed conversation reserves and provision of plants for community volunteer planting programs and events run by Landcare and Friends Groups. (\$0.025 million net cost)

6) **Manage disbanded Committee of Management including Bacchus Marsh Racecourse Reserve, Elaine and Bungaree Hall** - Three Committees of Management are disbanding and the Parks and Gardens Unit are now required to maintain additional Open Space assets, therefore an increase of open space maintenance staff and resources is required. (\$0.029 million net cost)

7) **Senior Recreation Planner** - This initiative seeks to acquire additional resources to meet growing demand in sport and recreation planning. This position seeks to avail significant number of major opportunities that can not be currently provided. (\$0.094 million net cost)

8) **Visitor Economy Strategy** - The Visitor Economy Strategy will create a strategic platform to capitalise on the growing visitation levels throughout the region providing opportunity for investment, business development and job creation. (\$0.025 million net cost)

9) **Major Developments Communications and Community Engagement Officer** - Council is currently developing its first Arts & Culture Strategy and recurrent funds are being sought to support the delivery of key recommendations within the strategy. (\$0.025 net cost)

10) **Increase of Civil Infrastructure Maintenance Budgets** - This initiative is recommended to increase the maintenance budgets related to Drainage Maintenance, Kerb and Channel Maintenance, Sealed Road Maintenance and Bridge and Major Culvert Maintenance due to historically insufficient budgets and growth of the number of assets to maintain. (\$0.085 million net cost)

11) **Manage gifted reserves through subdivision growth** - This initiative seeks to acquire additional resources to assist the Parks and Gardens Unit cope with increased maintenance workloads/demand relating to new open space assets recently handed over to Council to maintain, and to ensure that the Unit can meet agreed service levels. (\$0.050 million net cost)

12) **Environmental Planner** - This role will review detailed environment reports for Development and Precinct Structure Plans, major projects (e.g. Transmission Lines and MBC), respond to planning permits and provide guidance to internal departments such as Engineering Services. (\$0.060 million net cost)

13) **Roadside Vegetation mapping** - This initiative is recommended to conduct survey to determine the extent, value and health of roadside native vegetation throughout the shire. Maps will assist planning of road maintenance/upgrade works, limit costs for additional assessments and reduce risk of illegal removal. (\$0.015 million net cost)

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Statutory Planning	Decision Making	50.00%	50.00%	50.00%
Roads	Satisfaction	42	48	48
Waste Collection	Waste Diversion	38.38%	39.00%	39.00%

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome

2.3 Strategic Objective 3: A Council that listens and adapts to the needs of our evolving communities

To achieve our objective of 'A Council that listens and adapts to the needs of our evolving communities', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Governance	This area, being Governance includes the Mayor, Councillors and Chief Executive Officer, General Managers and associated support which cannot be easily attributed to the direct service provision areas.	Inc	13	143	2
		Exp	(2,772)	(3,794)	(2,617)
		Surplus/ Deficit	(2,759)	(3,651)	(2,616)
Public Relations and Marketing	Provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	Inc	0	0	0
		Exp	(50)	(62)	(58)
		Surplus/ Deficit	(50)	(62)	(58)
Personnel Management	To provide, develop and implement strategies, policies and procedures through the provision of human resource and industrial relations services, that minimise the risk to Council.	Inc	76	154	105
		Exp	(1,057)	(1,359)	(1,504)
		Surplus/ Deficit	(981)	(1,205)	(1,399)
Risk Management	To develop, build and identify effective management of Council's exposure to all forms of risk and to foster safer work places and environments within the municipality.	Inc	0	13	0
		Exp	(613)	(696)	(708)
		Surplus/ Deficit	(613)	(683)	(708)

Activities	Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Finance	Financial management and accounting of Council's finances, including property rating and valuation services, collection of revenue and internal support and advice to internal departments. These services will be delivered by increasing the financial knowledge base of the whole of Council through customer awareness, consistency and clearly defined processes.	Inc	12,556	12,866	13,551
		Exp	(1,563)	(1,190)	(1,970)
		Surplus/ Deficit	10,994	11,676	11,581
Customer Service	Manage service provisions to provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	Inc	1	1	2
		Exp	(1,029)	(1,721)	(1,596)
		Surplus/ Deficit	(1,028)	(1,721)	(1,594)
Document Management	Electronic document management of Council's external correspondence, maintain an effective and efficient electronic document management system and maintain Council's archive program.	Inc	0	0	0
		Exp	(569)	(579)	(542)
		Surplus/ Deficit	(569)	(579)	(542)
Geographical Information Services	Spatial maintenance of all land parcels.	Inc	0	0	0
		Exp	(49)	0	0
		Surplus/ Deficit	(49)	0	0
Information Communication and Technology	To provide a range of services to the organisation that supports its development through the effective management and expansion of Council's information systems and technology.	Inc	4	100	0
		Exp	(2,571)	(3,218)	(3,385)
		Surplus/ Deficit	(2,567)	(3,118)	(3,385)

Initiatives

14) **Corporate Strategy Lead** - The Corporate Strategy Lead will keep the organisation accountable to execution of the Council Plan (reporting, performance), lead the development of a future service roadmap and implementation of a new service delivery framework. (\$0.085 million net cost)

15) **Develop a Service Planning Framework** - This initiative is recommended to prepare for the future and plan for how Council will adapt the scope of services / service delivery framework / workforce to response to the needs of a changing and growing community in a sustainable way. (\$0.070 million net cost)

Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Governance	Satisfaction	47	50	50

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome

Service Performance Outcome Indicators

2.5 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Animal Management	Health and Safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	[Number of successful animal management prosecutions/Total number of animal management prosecutions]
Library Services	Participation	Active library borrowers (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
Home and Community Care	Participation	Participation in HACC service by Culturally and Linguistically Diverse (CALD) people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

Service	Indicator	Performance Measure	Computation
Food Safety	Health and Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about
Pool Facilities	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)	[Number of visits to pool facilities / Municipal population]

2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenses \$'000	Revenue \$'000
Healthy, inclusive and connected neighbourhoods	4,511	10,195	(5,683)
Liveable and thriving environments	19,816	23,615	(3,799)
A Council that listens and adapts to the needs of our evolving communities	(1,280)	12,379	(13,660)
Total	23,047	46,189	(23,142)

Expenses added in:

Depreciation	12,094
Amortisation - right of use assets	224
Finance costs	401
Others	

Deficit before funding sources **35,765**

Funding sources added in:

Rates and charges revenue	(34,538)
Waste charge revenue	(5,902)
Grants - Capital (recurrent)	(1,282)
Contributions - monetary	5,946
Total funding sources	(35,775)

Underlying (surplus)/deficit for the year **(10)**

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projection to 2024/25 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

3.1 Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual	Budget	Strategic Resource Plan Projections		
	Notes	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Income						
Rates and charges	4.1.1	38,691	40,440	42,693	44,967	47,480
Statutory fees and fines	4.1.2	1,159	1,312	1,338	1,368	1,402
User fees	4.1.3	2,480	3,171	3,299	3,578	3,758
Grants - Operating (recurrent)	4.1.4	10,767	10,484	10,662	11,097	11,641
Grants - Operating (non-recurrent)	4.1.4	3,110	230	231	240	252
Grants - Capital (recurrent)	4.1.4	1,282	1,282	1,280	1,280	1,280
Grants - Capital (non-recurrent)	4.1.4	13,926	14,590	31,850	21,250	7,500
Contributions - monetary	4.1.5	5,958	5,946	1,942	1,378	244
Contributions - non-monetary assets	4.1.5	7,948	7,500	7,500	11,416	7,500
Other income	4.1.6	1,387	1,129	1,087	1,109	1,134
Interest received		347	441	475	443	479
Total income		87,053	86,524	102,356	98,125	82,671
Expenses						
Employee costs	4.1.7	25,749	25,450	26,302	27,404	28,393
Materials and services	4.1.8	20,751	18,179	18,569	19,441	20,938
Depreciation	4.1.9	11,385	12,094	13,461	14,351	15,590
Amortisation - right of use assets		224	224	224	224	-
Borrowing costs		479	401	337	387	424
Finance costs - leases		40	29	18	6	-
Other expenses	4.1.10	462	541	550	561	573
Loss on disposal of property, infrastructure, plant and equipment	4.1.11	1,333	1,560	1,500	1,500	1,500
Total expenses		60,423	58,478	60,961	63,874	67,418
Surplus (deficit) for the year		26,630	28,046	41,395	34,251	15,252
Other comprehensive income Items that will not be reclassified to surplus or deficit:						
Net asset revaluation increment/(decrement)		43,417	-	30,228	-	44,117
Comprehensive result		70,047	28,046	71,623	34,251	59,370

3.2 Balance Sheet

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Strategic Resource Plan Projections		
	Notes			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Assets						
Current assets						
Cash and cash equivalents		30,355	26,505	26,152	25,825	26,925
Trade and other receivables		6,528	6,528	5,712	5,946	6,206
Other assets		2,061	2,061	2,061	2,061	2,061
Total current assets	4.2.1	38,944	35,094	33,925	33,832	35,193
Non-current assets						
Trade and other receivables		100	100	100	100	100
Property, infrastructure, plant & equipment		641,077	679,731	757,965	802,159	860,312
Right-of-use assets	4.2.4	672	448	224	-	-
Total non-current assets	4.2.1	641,849	680,278	758,288	802,259	860,411
Total assets		680,793	715,373	792,214	836,091	895,604
Liabilities						
Current liabilities						
Trade and other payables		5,176	5,176	5,544	5,800	6,238
Trust funds and deposits		1,008	1,008	1,008	1,008	1,008
Provisions		4,636	4,636	5,070	5,417	5,764
Interest-bearing loans and borrowings	4.2.3	5,665	2,177	3,124	3,904	8,719
Lease liabilities	4.2.4	223	235	246	-	-
Total current liabilities	4.2.2	16,709	13,232	14,993	16,129	21,729
Non-current liabilities						
Provisions		954	954	997	1,031	1,065
Interest-bearing loans and borrowings	4.2.3	11,364	21,610	25,271	33,727	28,236
Lease liabilities	4.2.4	481	246	-	-	-
Total non-current liabilities	4.2.2	12,799	22,810	26,267	34,757	29,302
Total liabilities		29,508	36,042	41,260	50,887	51,030
Net assets		651,285	679,331	750,953	785,204	844,574
Equity						
Accumulated surplus		222,759	256,534	300,347	334,073	348,784
Asset revaluation reserve		411,505	411,505	441,733	441,733	485,850
Other reserves		17,020	11,293	8,874	9,399	9,940
Total equity		651,285	679,331	750,953	785,204	844,574

3.3 Statement of Changes in Equity

For the four years ending 30 June 2025

Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021 Forecast Actual				
Balance at beginning of the financial year	591,400	198,847	378,249	14,304
Impact of adoption of new accounting standards	-	-	-	-
Adjusted opening balance	591,400	198,847	378,249	14,304
Surplus (deficit) for the year	70,047	70,047	-	-
Net asset revaluation increment (decrement)	-	(43,417)	43,417	-
Impairment losses on revalued assets	(10,161)	-	(10,161)	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to other reserves	-	(6,190)	-	6,190
Transfer from other reserves	-	3,474	-	(3,474)
Balance at end of the financial year	651,285	222,759	411,505	17,021
2022 Budget				
Balance at beginning of the financial year	651,285	222,759	411,505	17,020
Surplus (deficit) for the year	28,046	28,046	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves 4.3.1	-	(1,516)	-	1,516
Transfer from other reserves 4.3.1	-	7,243	-	(7,243)
Balance at end of the financial year 4.3.1	679,331	256,534	411,505	11,293
2023				
Balance at beginning of the financial year	679,332	256,534	411,505	11,293
Surplus (deficit) for the year	71,623	71,623	-	-
Net asset revaluation increment (decrement)	-	(30,228)	30,228	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to other reserves	-	(2,217)	-	2,217
Transfer from other reserves	-	4,637	-	(4,637)
Balance at end of the financial year	750,953	300,347	441,733	8,874
2024				
Balance at beginning of the financial year	750,954	300,347	441,733	8,874
Surplus (deficit) for the year	34,251	34,251	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,665)	-	1,665
Transfer from other reserves	-	1,140	-	(1,140)
Balance at end of the financial year	785,204	334,073	441,733	9,398
2025				
Balance at beginning of the financial year	785,204	334,073	441,733	9,398
Surplus (deficit) for the year	59,370	59,370	-	-
Transfer to other reserves	-	(542)	-	542
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	844,574	348,784	485,850	9,940

3.4 Statement of Cash Flows

For the four years ending 30 June 2025

		Forecast Actual 2020/21	Budget 2021/22	Strategic Resource Plan Projections		
	Notes	\$'000	\$'000	2022/23	2023/24	2024/25
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		38,691	40,440	43,509	44,732	47,220
Statutory fees and fines		1,159	1,312	1,338	1,368	1,402
User fees		2,480	3,171	3,299	3,578	3,758
Grants - operating		13,876	10,714	10,892	11,337	11,893
Grants - capital		15,208	15,872	33,130	22,530	8,780
Contributions - monetary		5,958	5,946	1,942	1,378	244
Interest received		347	441	475	443	479
Other receipts		-	-	-	-	-
Net GST refund / payment		1,387	1,129	1,087	1,109	1,134
Employee costs		(25,749)	(25,450)	(25,825)	(27,023)	(28,012)
Materials and consumables		(20,538)	(18,179)	(18,201)	(19,185)	(20,500)
Other payments		(462)	(541)	(550)	(561)	(573)
Net cash provided by operating activities	4.4.1	32,355	34,854	51,096	39,706	25,826
Cash flows from investing activities						
Payments for property, plant and equipment		(26,213)	(45,323)	(56,308)	(49,049)	(24,075)
Proceeds from sale of property, plant and equipment		503	515	841	419	450
Net cash used in investing activities	4.4.2	(25,710)	(44,808)	(55,467)	(48,629)	(23,625)
Cash flows from financing activities						
Finance costs		(479)	(401)	(337)	(387)	(424)
Proceeds from borrowings		-	12,778	6,785	12,360	3,229
Repayment of borrowings		(1,585)	(6,021)	(2,177)	(3,124)	(3,904)
Interest paid - lease liability		(40)	(29)	(18)	(6)	-
Repayment of lease liabilities		(213)	(223)	(235)	(246)	-
Net cash provided by (used in) financing activities	4.4.3	(2,317)	6,104	4,018	8,596	(1,100)
Net (decrease) increase in cash & cash equivalents		4,328	(3,850)	(353)	(327)	1,101
Cash and cash equivalents at beginning of the financial year		26,027	30,355	26,505	26,152	25,825
Cash and cash equivalents at end of the financial year		30,355	26,505	26,152	25,825	26,925

3.5 Statement of Capital Works

For the four years ending 30 June 2025

	Forecast Actual 2020/21	Budget 2021/22	Strategic Resource Plan Projections		
Notes	\$'000	\$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Property					
Land	-	3,235	-	-	-
Buildings	4,044	27,625	28,085	23,869	1,178
Total property	4,044	30,860	28,085	23,869	1,178
Plant and equipment					
Plant, machinery and equipment	1,289	2,546	2,005	2,005	2,005
Computers and telecommunications	576	1,035	967	802	653
Library books	108	111	115	118	122
Total plant and equipment	1,973	3,693	3,087	2,925	2,780
Infrastructure					
Roads	9,790	8,697	8,852	8,212	9,015
Bridges	744	762	584	748	824
Footpaths	515	809	467	585	639
Drainage	254	787	83	107	118
Recreational, leisure and community facilities	7,805	16,109	9,479	10,998	4,151
Parks, open space and streetscapes	775	1,459	5,550	4,750	4,750
Other infrastructure	312	590	120	770	620
Total infrastructure	20,196	29,214	25,136	26,171	20,118
Total capital works expenditure	26,213	63,766	56,308	52,965	24,075
Represented by:					
Asset renewal expenditure	13,044	15,878	11,808	14,054	15,330
New asset expenditure	9,862	36,832	40,300	37,526	7,360
Asset upgrade expenditure	3,307	11,056	4,200	1,385	1,385
Total capital works expenditure	26,213	63,766	56,308	52,965	24,075

3.6 Statement of Human Resources

For the four years ending 30 June 2025

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Strategic Resource Plan Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Staff expenditure					
Employee costs - operating	24,558	24,069	24,875	25,918	26,853
Employee costs - capital	1,192	1,380	1,426	1,486	1,540
Total staff expenditure	25,749	25,450	26,302	27,404	28,393
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	266	273	275	278	282
Total staff numbers	266	273	275	278	282

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2021/22 \$'000	Comprises			
		Permanent			
		Full Time \$'000	Part Time \$'000	Casual \$'000	Temporary \$'000
CEO's Office	383	383	-	-	-
Community Strengthening	7,373	2,737	4,218	418	-
Customer Care and Advocacy	4,036	3,261	690	85	-
Community Assets and Infrastructure	8,842	8,578	264	-	-
People and culture	791	655	137	-	1
Community Planning and Economic Development	2,644	2,445	199	-	2
Total permanent staff expenditure	24,069	18,058	5,508	503	3
Other employee related expenditure	-				
Capitalised labour costs	1,380				
Total expenditure	25,450				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2021/22	Comprises			
		Permanent			
		Full Time	Part Time	Casual	Temporary
CEO's Office	2	2	-	-	-
Community Strengthening	84	31	48	5	-
Customer Care and advocacy	46	37	8	1	-
Community Assets and Infrastructure	101	98	3	-	-
People and culture	9	8	2	-	-
Community Planning and Economic Development	30	28	2	-	-
Total staff numbers	273	204	63	6	-

3.1 Summary of Planned Human Resources Expenditure For the four years ended 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
CEO's Office				
Permanent - Full time	360	367	374	382
Female	113	116	118	120
Male	247	252	257	262
Total CEO's Office	360	367	374	382
Community Assets and Infrastructure				
Permanent - Full time	7,147	7,289	7,435	7,584
Female	1,242	1,267	1,293	1,318
Male	5,904	6,022	6,143	6,265
Permanent - Part time	233	238	242	247
Female	106	108	110	113
Male	127	129	132	135
Total Community Assets and Infrastructure	7,380	7,527	7,678	7,831
Community Planning and Economic Development				
Permanent - Full time	2,736	2,790	2,846	2,903
Female	1,106	1,129	1,151	1,174
Male	1,629	1,662	1,695	1,729
Permanent - Part time	227	231	236	241
Female	62	63	64	65
Male	165	169	172	175
Total Community Planning and Economic Development	2,963	3,022	3,082	3,144
Community Strengthening				
Permanent - Full time	3,251	3,316	3,383	3,450
Female	2,416	2,464	2,513	2,563
Male	836	853	870	887
Permanent - Part time	3,776	3,851	3,928	4,007
Female	3,274	3,339	3,406	3,474
Male	502	512	522	533
Total Community Strengthening	7,027	7,168	7,311	7,457
Customer Care and Advocacy				
Permanent - Full time	4,189	4,590	5,151	5,765
Female	2,007	2,366	2,882	3,449
Male	2,181	2,224	2,270	2,316
Permanent - Part time	596	608	621	633
Female	596	608	621	633
Total Customer Care and Advocacy	4,785	5,199	5,772	6,398
People and Culture				
Permanent - Full time	821	863	880	898
Female	725	764	780	795
Male	97	98	100	102
Permanent - Part time	122	124	127	129
Female	122	124	127	129
Total People and Culture	943	987	1,007	1,027
Casuals, temporary and other expenditure	611	624	637	650
Capitalised labour costs	1,380	1,408	1,543	1,504
Total staff expenditure	25,449	26,302	27,404	28,393

3.1 Summary of Planned Human Resources Expenditure (Continued)

For the four years ended 30 June 2025

	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
CEO's Office				
Permanent - Full time	2.0	2.0	2.0	2.0
Female	1.0	1.0	1.0	1.0
Male	1.0	1.0	1.0	1.0
Total CEO's Office	2.0	2.0	2.0	2.0
Community Assets and Infrastructure				
Permanent - Full time	85.3	86.3	86.3	86.3
Female	13.0	13.0	13.0	13.0
Male	72.3	73.3	73.3	73.3
Permanent - Part time	3.0	3.0	3.0	3.0
Female	1.5	1.5	1.5	1.5
Male	1.6	1.6	1.6	1.6
Total Community Assets and Infrastructure	88.3	89.3	89.3	89.3
Community Planning and Economic Development				
Permanent - Full time	28.0	29.0	29.0	31.0
Female	12.0	12.0	12.0	12.0
Male	16.0	17.0	17.0	19.0
Permanent - Part time	2.3	2.3	2.3	2.3
Female	0.6	0.6	0.6	0.6
Male	1.7	1.7	1.7	1.7
Total Community Planning and Economic Development	30.3	31.3	31.3	33.3
Community Strengthening				
Permanent - Full time	31.3	31.3	31.3	31.3
Female	23.3	23.3	23.3	23.3
Male	8.0	8.0	8.0	8.0
Permanent - Part time	48.3	48.3	48.3	48.3
Female	41.6	41.6	41.6	41.6
Male	6.7	6.7	6.7	6.7
Total Community Strengthening	79.7	79.7	79.7	79.7
Customer Care and Advocacy				
Permanent - Full time	37.4	37.4	38.4	38.4
Female	20.4	20.4	21.4	21.4
Male	17.0	17.0	17.0	17.0
Permanent - Part time	7.9	7.9	7.9	7.9
Female	7.9	7.9	7.9	7.9
Total Customer Care and Advocacy	45.3	45.3	46.3	46.3
People and Culture				
Permanent - Full time	7.5	7.5	7.5	7.5
Female	6.5	6.5	6.5	6.5
Male	1.0	1.0	1.0	1.0
Permanent - Part time	1.6	1.6	1.6	1.6
Female	1.6	1.6	1.6	1.6
Total People and Culture	9.1	9.1	9.1	9.1
Casuals and temporary staff	5.9	5.9	5.9	5.9
Capitalised labour	13.0	13.0	15.0	17.0
Total staff numbers	273.4	275.4	278.4	282.4

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.5% in line with the rate cap.

This will raise total rates and charges for 2021/22 to \$40.440 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020/21 Forecast Actual \$'000	2021/22 Budget \$'000	Change \$'000	%
General Rates*	32,004	33,094	1,090	3.4%
Waste / Garbage Charges	5,528	5,902	374	6.8%
Supplementary rates and rate adjustments	342	477	135	39.5%
Revenue in lieu of rates	816	967	151	18.5%
Total	38,690	40,440	1,750	4.5%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2020/21 Cents/\$CIV	2021/22* Cents/\$CIV	Change
Commercial & Industrial Rate	0.499000	0.458800	-8.1%
Commercial & Industrial Vacant Land	0.684900	0.611800	-10.7%
Extractive Industry Rate	1.017500	0.954400	-6.2%
Farm Rate	0.254400	0.238600	-6.2%
General Rate	0.326100	0.305900	-6.2%
Vacant Land General	0.684900	0.611800	-10.7%
Vacant Land FZ and RCZ	0.326100	0.305900	-6.2%
Vacant Land GRZ	0.684900	0.611800	-10.7%
Residential Retirement Villages	0.293500	0.275300	-6.2%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2020/21 Budget \$'000	2021/22 \$'000	Change \$'000	%
Commercial & Industrial Rate	1,926	1,776	(150)	-7.8%
Commercial & Industrial Vacant Land	176	170	(6)	-3.4%
Extractive Industry Rate	571	632	61	10.7%
Farm Rate	3,092	3,465	373	12.1%
General Rate	22,638	23,260	622	2.7%
Vacant Land General	1,042	1,086	44	4.2%
Vacant Land FZ and RCZ	1,004	1,157	153	15.2%
Vacant Land GRZ	1,333	1,321	(12)	-0.9%
Residential Retirement Villages	222	228	6	2.7%
Total amount to be raised by general rates	32,004	33,094	1,090	3.4%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2020/21 Budget Number	2021/22 Number	Change \$'000	%
Commercial & Industrial Rate	615	637	22	3.6%
Commercial & Industrial Vacant Land	53	53	-	0.0%
Extractive Industry Rate	19	19	-	0.0%
Farm Rate	1,289	1,273	(16)	-1.2%
General Rate	13,426	13,852	426	3.2%
Vacant Land General	571	606	35	6.1%
Vacant Land FZ and RCZ	763	770	7	0.9%
Vacant Land GRZ	638	611	(27)	-4.2%
Residential Retirement Villages	273	289	16	5.9%
Total number of assessments	17,647	18,110	463	2.6%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2020/21 Budget \$'000	2021/22 \$'000	Change \$'000	%
Commercial & Industrial Rate	385,950	387,116	1,166	0.3%
Commercial & Industrial Vacant Land	25,660	27,735	2,075	8.1%
Extractive Industry Rate	56,154	66,258	10,104	18.0%
Farm Rate	1,215,335	1,452,169	236,834	19.5%
General Rate	6,942,195	7,603,816	661,621	9.5%
Vacant Land General	152,106	177,434	25,328	16.7%
Vacant Land FZ and RCZ	307,841	378,076	70,235	22.8%
Vacant Land GRZ	194,678	215,972	21,294	10.9%
Residential Retirement Villages	75,540	82,690	7,150	9.5%
Total value of land	9,355,459	10,391,266	1,035,807	11.1%

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2020/21 Budget \$	Per Rateable Property 2021/22 \$	Change \$	%
Waste Management	82	85	3	3.7%
Domestic Waste Collection	209	205	(4)	-1.9%
Kerbside Green waste	78	77	(1)	-1.3%
State Landfill Levy Charge	40	53	13	32.5%
Total	409	420	11	2.7%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2020/21 Budget \$	2021/22 \$	Change \$	%
Waste Management	1,399,986	1,524,719	124,733	8.9%
Domestic Waste Collection	2,892,560	3,008,110	115,550	4.0%
Kerbside Green waste	260,520	308,077	47,557	18.3%
Commercial Garbage	132,743	132,743	-	0.0%
State Landfill Levy Charge	684,240	928,401	244,161	35.7%
Total	5,370,049	5,902,050	532,001	9.9%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2020/21 Budget	2021/22	Change	
	\$'000	\$'000	\$'000	%
General Rates	32,004	33,094	1,090	3.4%
Waste and garbage services	5,370	5,902	532	9.9%
Supplementary rates and charges	550	477	(73)	-13.3%
Revenue in lieu of rates	943	967	24	2.5%
Total Rates and charges	38,868	40,440	1,573	4.0%

4.1.1(j) Fair Go Rates System Compliance

Moorabool Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21 Budget	2021/22
Total Rates	\$ 32,004	33,094
Number of rateable properties	17,647	18,110
Base Average Rates - unadjusted	\$ 1,778	1,800
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$ 1,814	1,827
Maximum General Rates and Municipal Charges Revenue	\$ 32,005,153	33,094,118
Budgeted General Rates and Municipal Charges Revenue	\$ 32,004,016	33,094,118
Budgeted Supplementary Rates	\$ 550,419	477,446
Budgeted Total Rates and Municipal Charges Revenue	\$ 32,554,434	33,571,564

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$477,446 and 2020/21: \$550,419)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(m) Differential rates

Rates to be levied

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

General Land

Definition:

General Land is any land:

- on which a dwelling is lawfully erected and occupied for the principal purpose of physically accommodating persons; and
- which does not have the characteristics of:
 - Commercial and Industrial Land;
 - Vacant Commercial and Industrial Land;
 - Extractive Industry Land;
 - Farm Land;
 - Residential Retirement Land;
 - Vacant General Land;
 - Vacant Farming Zone or Rural Conservation Zone Land; and
 - General Residential Zone Land within the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Use and Level of Differential Rate:

The differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Classes:

Rateable land having the relevant characteristics described in the above definition.

Types of Buildings:

All buildings which are lawfully erected on the land.

Residential Retirement Land

Definition:

Residential Retirement Land is any land within the meaning of 'retirement village land' under section 3 of the *Retirement Villages Act 1986*.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that the Residential Retirement Land rate is lower than the General Land rate in recognition of the services and infrastructure undertaken by the retirement village sector.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Classes:

Rateable land having the relevant characteristics described in the above definition.

Types of Buildings:

All buildings which are now lawfully constructed on the land or which are lawfully constructed lawfully prior to the end of the Financial Year.

Commercial/Industrial Land

Definition:

Commercial/Industrial Land is any land which is lawfully used:

- for the principal purpose of carrying out the manufacturing or productions of goods; or
- for the principal purpose of carrying out trade in goods or services.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. The differential rate also recognises that Council rates and charges may be claimed as a tax deduction.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are lawfully erected on the land.

Vacant Commercial/Industrial Land

Definition:

Vacant Commercial/Industrial land is any land:

- located within an Industrial or Business zone under the Moorabool Planning scheme; and
- which is vacant; or
- not lawfully developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services; and
- which does not have the characteristics of Vacant General Developed Land, Vacant Farm Zone or Rural Conservation Zone Land or General Residential Zone Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage the development of land for commercial and industrial purposes.

To discourage land banking and ensure an adequate supply of Commercial and Industrial zoned land to meet market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

Extractive Industry Land

Definition:

Extractive Industry Land is any land:

- which is used primarily for the extraction, removal of minerals, earth or stone including the treatment of m
- on which activities for the extraction or removal of minerals, earth or stone including the treatment of minerals earth or stone have been discontinued but which has not yet been rehabilitated to environmental standards as required by a work authority issued under the Mineral Resources (Sustainable Development) Act 1990 for the land by reason of:
whichever is applicable.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. The differential rate also recognises that Council rates and charges may be claimed as a tax deduction.

Beyond operation, the rate is to ensure that the land is rehabilitated to prevent adverse effects on amenity and encourage former extractive land to be repurposed and put to another use.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Farm Land

Definition:

Farm Land is any rateable land within the meaning of 'farm land' as defined by section 2(1) of the *Valuation of Land Act 1960*.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage further development and appropriate use of Farm Land, as defined under the Valuation of Land Act 1960.

To encourage persons engaged in farming activities (as referred to in the definition of 'farm land' in the Act) to further develop farm land and value-add to their products in the local community to create more employment opportunities in the industry.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Vacant General Land

Definition:

Vacant General Land is any land;

- on which no building is lawfully erected; and
- which does not have the characteristics of:
- Vacant Commercial/Industrial Land; or
- Vacant Farm Zone or Rural Conservation Zone Land; or
- Vacant General Residential Zone Land in the Moorabool Planning Scheme; or
- Extractive Industry Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage development of Vacant General Land.

To discourage land banking and ensure an adequate supply of appropriately zoned land to meet market demand.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

Vacant Farming Zone or Rural Conservation Zone Land

Definition:

Vacant Farming Zone or Rural Conservation Zone land within the Moorabool Planning Scheme is any land;

- on which no building is lawfully erected; and
- which is located within the Farm Zone or Rural Conservation Zone under the Moorabool Planning Scheme; and
- which does not have the characteristics of Farm Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Specifically, the objective of the Vacant Farm Zone or Rural Conservation Zone Land rate category is to recognise the lower likelihood of development on this type of land as a result of planning and development restrictions or other encumbrances which limit the development opportunities and use of the land.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

Vacant General Residential Zone Land

Definition:

Vacant General Residential Zone Land is any land:

- on which no building is lawfully erected and occupied; and
- which is located within the General Residential Zone under the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage the development of land for residential purposes.

To discourage land banking, and ensure an adequate supply of residential zoned land to meet the market demand.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

4.1.2 Statutory fees and fines

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Infringements and costs	345	335	(10)	-3.0%
Town planning fees	682	845	163	23.9%
Land information certificates	45	45	-	0.0%
Permits	85	85	-	0.0%
Freedom of Information	2	2	-	0.0%
Total statutory fees and fines	1,159	1,312	153	13.2%

4.1.2(a) Statutory fees and fines (\$0.153 million increase)

Includes statutory fees that relate to fees and fines levied in accordance with legislation and includes animal registrations, Health Act registrations, parking fines and other local law infringements. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 13.2% or \$0.153 million compared to the 2020/21 forecast actual. The main increases relates to Town Planning Fees (\$0.163 million).

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Aged and health services	660	855	195	29.6%
Leisure centre and recreation	80	196	116	144.7%
Child care/children's programs	26	104	78	302.0%
Registrations and other permits	656	608	(48)	-7.3%
Building services	567	738	171	30.2%
Waste management services	360	472	112	31.1%
Other fees and charges	131	198	67	51.4%
Total user fees	2,480	3,171	692	27.9%

4.1.3(a) User fees (\$0.692 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure and other community facilities and the provision of human services such as home care services. In setting the Budget, the key principle for determining the level of user charges has been to ensure that increases recognise equity issues and market levels.

User charges are projected to increase by 27.9% or \$0.692 million over the 2020/21 forecast actual. The main contributing factor to the increase is aged and health services and building services (\$0.195 million and \$0.171 million).

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	9,854	22,930	13,076	132.7%
State funded grants	19,230	3,656	(15,575)	-81.0%
Total grants received	29,085	26,586	(2,499)	-8.6%
(a) Operating Grants				
<i>Recurrent - Commonwealth Government</i>				
Victoria Grants Commission	6,813	7,063	251	3.7%
Commonwealth Home Support Program	1,759	1,785	26	1.5%
<i>Recurrent - State Government</i>				
Aged care	290	269	(21)	-7.1%
School crossing supervisors	91	90	(1)	-0.7%
Libraries	277	291	14	5.1%
Maternal and child health	762	753	(8)	-1.1%
Other	776	233	(544)	-70.0%
Total recurrent operating grants	10,767	10,484	(282)	-2.6%
<i>Non-recurrent - State Government</i>				
Emergency management	146	120	(26)	-18.0%
Families and youth	119	25	(94)	-79.4%
Environment and health	44	85	41	94.2%
Other	2,672	-	(2,672)	0.0%
Total non-recurrent operating grants	3,110	230	(2,880)	-92.6%
Total operating grants	13,876	10,714	(3,163)	-22.8%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	1,282	1,282	-	0.0%
Total recurrent grants	1,282	1,282	-	0.0%
<i>Non-recurrent - Commonwealth Government</i>				
Local roads and community infrastructure	-	1,450	1,450	100.0%
<i>Non-recurrent - State Government</i>				
Recreational and leisure	6,918	11,350	4,432	64.1%
Local roads	2,456	-	(2,456)	-100.0%
Other	4,552	1,790	(2,762)	-60.7%
Total non-recurrent grants	13,926	14,590	664	4.8%
Total capital grants	15,208	15,872	664	4.4%
Total grants	29,085	26,586	(2,499)	-18.4%

4.1.4(a) Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has been reduced by 22.8% or \$3.163 million compared to the 2020/21 forecast actual. This is mainly due to one-off Working for Victoria grant of \$2.501 million in 2020/21 forecast actual.

4.1.4(b) Capital grants include all monies received from other levels of Government including State and Federal for the purposes of funding the capital works program. Overall, the level of capital grants has increased by 4.4% or \$0.664 million compared to the 2020/21 forecast actual.

4.1.5 Contributions

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Monetary	5,958	5,946	(12)	-0.2%
Non-monetary	7,948	7,500	(448)	-5.6%
Total contributions	13,906	13,446	(460)	-3.3%

4.1.5(a) Contributions - monetary (\$0.012 million decrease)

These contributions relate to monies paid by developers in regard to public open space and other infrastructure in accordance with planning permits issued for property development.

4.1.5(b) Contributions - non-monetary assets (\$0.448 million decrease)

These contributions relate to assets transferred to Council for works done by developers on new subdivisions within the Shire. These assets include Road Infrastructure, Footpaths and Drainage.

4.1.6 Other income

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Interest	347	441	95	27.3%
Reimbursements, rebates and recoveries	508	517	9	1.8%
Other rent	167	170	3	1.8%
Royalties	100	80	(20)	-20.0%
Peri-Urban contributions	60	60	0	0.0%
Sales	93	97	4	3.8%
Other	459	205	(254)	-55.3%
Total other income	1,733	1,570	(164)	-9.4%

4.1.6(a) Other income (\$0.164 million decrease)

Other income relates to a range of items such as lease income of Council properties, royalties, reimbursements, and other miscellaneous income items.

Other income is projected to decrease by 9.4% or \$0.164 million over the 2020/21 forecast actual.

4.1.6(b) Interest (\$0.095 million increase)

Interest revenue relates to interest received on investments and rate arrears. Interest revenue is forecast to increase by \$0.095 million compared to 2020/21.

4.1.7 Employee costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Wages and salaries	22,618	22,236	(381)	-1.7%
Work Cover	759	484	(275)	-36.2%
Casual staff	150	448	297	197.6%
Superannuation	2,207	2,271	64	2.9%
Fringe Benefits Tax	15	10	(5)	-33.3%
Total employee costs	25,749	25,450	(300)	-1.2%

4.1.7(a) Employee costs (\$0.300 million decrease)

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to reduce by 1.2% or \$0.300 million compared to 2020/21. This reduction mainly relates to Working for Victoria Initiative in 2020/21 and has been offset by the following key factors:

- New staffing positions proposed in the 2021/22 Budget.
- Council's Enterprise Bargaining Agreement (EBA).
- The comparison between 2020/21 Forecast and 2021/22 Budget is also distorted due to vacancies over a number of service activities

4.1.8 Materials and services

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Materials and services	2,464	2,021	(443)	-18.0%
Community assets maintenance	3,500	2,434	(1,066)	-30.5%
Community services	771	455	(316)	-41.0%
Council administration	743	698	(46)	-6.1%
Emergency management	162	36	(126)	-77.9%
Waste and garbage	4,312	4,799	488	11.3%
Building maintenance	455	595	140	30.8%
General maintenance	841	815	(27)	-3.2%
Utilities	524	601	77	14.7%
Office administration	969	907	(62)	-6.4%
Information technology	1,860	2,202	342	18.4%
Insurance	797	813	16	2.0%
Consultants	2,048	889	(1,159)	-56.6%
Agency staff	574	3	(572)	-99.6%
Community grants and advances	730	924	194	26.6%
Total materials and services	20,751	18,191	(2,560)	-12.3%

4.1.8(a) Materials and services (\$2.560 million decrease)

Materials and consumables includes the payments to contractors for the provision of services and includes contracts for garbage collection, infrastructure maintenance, building maintenance, the purchases of consumables, insurances, and utility costs. Materials and services are forecast to decrease by 12.3% or \$2.560 million compared to 2020/21.

The 2020/21 forecast also includes both grant funded and carried forward projects from previous financial years. Any potential operating carry forwards have been incorporated into the 2021/22 Budget.

4.1.9 Depreciation

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	900	842	(58)	-6.4%
Plant & equipment	1,404	1,120	(284)	-20.2%
Infrastructure	9,081	10,132	1,051	11.6%
Total depreciation and amortisation	11,385	12,094	709	6.2%

4.1.9(a) Depreciation (\$0.709 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is expected to increase around 6% in 2021/22.

4.1.10 Amortisation - Right of use assets

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Right of use assets	224	224	-	0.0%
Total amortisation-right of use assets	224	224	-	0.0%

4.1.10(a) Amortisation - Right of use assets (Nil increase)

The right-of-use asset is the Council's right to use a leased asset over the life of a lease. The asset is recognized at the initial amount of the lease liability, plus any lease payments made to the lessor before the lease commencement date, plus any initial direct costs incurred, minus any lease incentives received. Amortisation on the right of use asset is calculated on a straight line basis over the term of the lease contract.

4.1.11 Other expenses

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	47	47	-	0.0%
Auditors' remuneration - Internal	35	60	25	71.4%
Councillors' allowances	250	261	11	4.4%
Operating lease rentals	41	39	(2)	-4.8%
Bank fees	56	58	2	4.0%
Other	33	75	42	127.3%
Total other expenses	462	541	78	16.9%

4.1.11(a) Other expenses (\$0.078 million increase)

Other expenses relate to a range of unclassified items including Councillor allowances, Audit Committee sitting fees, audit expenses, bank fees, leases, bad debts and associated recovery costs.

4.1.12 Net Loss on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Proceeds of sale	(503)	(515)	(12)	2.4%
Written down value of assets disposed	1,836	2,075	240	13.1%
Loss on disposal of property, infrastructure, plant and equipment	1,333	1,560	228	17.1%

4.1.12(a) Net loss on sale of assets (\$0.228 million increase)

Council's loss from the sale of assets is forecast to increase by 17.1% or \$0.228 million compared to 2020/21. The written down value of assets is \$2.075 million, with \$1.600 million of that relating to infrastructure assets replaced. Sale proceeds are expected to be \$0.515 million which relates to the sale of plant and vehicles.

4.2 Balance Sheet

4.2.1 Assets

4.2.1(a) Current Assets (\$3.850 million decrease) and Non-Current Assets (\$38.430 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to remain at the same level as 2020/21.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net asset revaluation (\$38.654 million), capital works program (\$63.766 million), contributed assets (\$7.500 million), depreciation of assets (\$12.094 million), and the sale of property, plant and equipment (\$2.075 million).

4.2.2 Liabilities

4.2.2(a) Current Liabilities (\$3.477 million decrease) and Non Current Liabilities (\$10.011 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase from that of the 2020/21 forecast levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$6.021 million over the year, whilst borrowing \$12.778 million (includes \$3.728 million in borrowings deferred from 2020/21) to help fund capital works.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual	Budget
	2020/21	2021/22
	\$	\$
Amount borrowed as at 30 June of the prior year	18,614,968	17,029,914
Amount proposed to be borrowed	-	12,778,000
Amount projected to be redeemed	(1,585,054)	(6,020,729)
Amount of borrowings as at 30 June	17,029,914	23,787,185

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual	Budget
	2020/21	2021/22
	\$'000	\$'000
Right-of-use assets		
Vehicles	672	448
Total right-of-use assets	672	448
Lease liabilities		
Current lease Liabilities		
Plant and equipment	223	235
Total current lease liabilities	223	235
Non-current lease liabilities		
Plant and equipment	481	246
Total non-current lease liabilities	481	246
Total lease liabilities	704	481

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.82%.

4.3 Statement of changes in Equity

4.3.1 Equity

4.3.1(a) Equity (\$28.046 million increase)

Total equity always equals net assets and is made up of the following components:

Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed. A net movement of \$5.727 million is budgeted for in 2021/22.

Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$33.774 million results directly from the operating surplus for the year of \$28.046 million, net the movement of \$5.728 million in other reserves.

4.4 Statement of Cash Flows

4.4.1 Net cash flows used in operating activities

4.4.1(a) Operating activities (\$2.499 million increase)

The overall decrease in cash inflows from operating activities mainly relates to decrease in operating grants.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows used in investing activities

4.4.2(a) Investing activities (\$19.098 million decrease)

The net cash used in investing activities has reduced due to an increased capital works program in 2021/22.

The budget for 2021/22 contains \$18.443 million in carried forward works from 2020/21. These carried forward works and new projects contained in the 2021/22 budget are detailed in section 4.5.

4.4.3 Net cash flows provided by/used in financing activities

4.4.3(a) Financing activities (\$8.421 million increase)

For 2021/22 the total of principal repayments is \$6.021 million and finance charges is \$0.401 million. New borrowings for 2021/22 are expected to be \$12.778 million.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

The capital works projects are grouped by class and include the following:

- Current Budget
- Works carried forward from the 2020/21 year.

4.5.1 Summary

	Forecast Actual	Budget	Change	Change
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Property	4,044	30,860	26,815	663.0%
Plant and equipment	1,973	3,693	1,719	87.1%
Infrastructure	20,196	29,214	9,018	44.7%
Total	26,213	63,766	37,553	143.3%

Capital spend has increased by \$37.553 million from the forecast actual for 2020/21. At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2020/21 year it is forecast that \$18.443 million of capital works will be incomplete and be carried forward into the 2021/22 year. A detailed listing of carried forward works can be seen in section 4.5.3.

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	30,860	26,741	942	3,176	-	7,290	4,150	11,020	8,400
Plant and equipment	3,693	-	2,698	995	-	-	-	3,693	-
Infrastructure	29,214	10,091	12,238	6,885	-	8,582	2,000	14,254	4,378
Total	63,766	36,832	15,878	11,056	-	15,872	6,150	28,966	12,778

The total Capital Improvement Program for 2021/22 is \$63.766 million (includes an estimated \$18.443 million in works carried over from 2020/21). Of this total, \$36.832 million relates to new works, \$15.878 million relates to the renewal of assets, and \$11.056 million is for the upgrade of assets.

4.5.1(a) Funding Sources

Grants - Capital grants include all monies we have applied to State and Federal Government to deliver the program. Should some of the grants not be successful, the timing on the delivery of these projects may need to be amended. Grants and contributions Council has applied for include Parwan Gas Gate Connection (\$1.060 million and \$0.730 million funding confirmed), Bacchus Marsh Indoor Recreation Facility (\$2.000 million funding pending), West Maddingley Early Years Hub (\$3.500 million funding confirmed), and Bacchus Marsh Racecourse and Recreation Reserve (\$4.000 million funding confirmed).

Council Cash - Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$28.966 million will be generated from operations to fund the 2021/22 capital works program.

Borrowings - Council will take up loan borrowings of \$12.778 million (includes \$3.728 million in deferred borrowings from 2020/21) in 2021/22 to fund a number of capital projects.

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
LAND									
Parwan Gate Gas Connection	1,735	1,735	0	0	0	1,790	0	-55	0
TOTAL LAND	1,735	1,735	0	0	0	1,790	0	-55	0
BUILDINGS									
Darley Civic & Community Hub, Darley - Replacement of existing building cladding	70	0	70	0	0	0	0	70	0
Darley Civic & Community Hub, Darley - Building renewal	489	0	489	0	0	0	0	489	0
Ballan Civic Centre, Ballan - Building underpinning works	115	0	115	0	0	0	0	115	0
Lerderderg Library, Bacchus Marsh - Replacement of existing lighting with LED	76	0	76	0	0	0	0	76	0
Bacchus Marsh Animal Pound, Bacchus Marsh - Alterations to provide additional cat holding facilities	59	0	59	0	0	0	0	59	0
Removal of asbestos identified in 2020/21 asbestos audit - multiple locations	84	0	84	0	0	0	0	84	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Public Toilets & Ballan Civic Centre - Trial of keyless entry system	50	0	50	0	0	0	0	50	0
Ballan Library Facility - Design works	450	450	0	0	0	0	0	450	0
Bacchus Marsh Indoor Recreation Facility	12,950	12,950	0	0	0	2,000	4,150	-1,600	8,400
West Maddingley Early Years Facility	3,500	3,500	0	0	0	3,500	0	0	0
Ballan Depot	1,750	1,750	0	0	0	0	0	1,750	0
TOTAL BUILDINGS	19,592	18,650	942	0	0	5,500	4,150	1,542	8,400
TOTAL PROPERTY	21,327	20,385	942	0	0	7,290	4,150	1,487	8,400
PLANT & EQUIPMENT									
PLANT, MACHINERY & EQUIPMENT									
Plant Replacement Program	1,945	0	1,945	0	0	0	0	1,945	0
TOTAL PLANT, MACHINERY & EQUIPMENT	1,945	0	1,945	0	0	0	0	1,945	0
COMPUTERS & TELECOMMUNICATIONS									
Computers and Servers	40	0	40	0	0	0	0	40	0
ICT Strategy Projects	360	0	0	360	0	0	0	360	0
TOTAL COMPUTERS & TELECOMMUNICATIONS	400	0	40	360	0	0	0	400	0
LIBRARY BOOKS									
Library Stock Replacement	111	0	111	0	0	0	0	111	0
TOTAL LIBRARY BOOKS	111	0	111	0	0	0	0	111	0
TOTAL PLANT & EQUIPMENT	2,456	0	2,096	360	0	0	0	2,456	0
INFRASTRUCTURE									
ROADS									
Pre-Planning - Various	293	0	293	0	0	0	0	293	0
Various Borrowings	0	0	0	0	0	0	0	0	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Roads to Recovery Grant	0	0	0	0	0	1,282	0	-1,282	0
Yendon No. 1 Road, Yendon - Rehabilitation	411	0	411	0	0	0	0	411	0
Old Geelong Road, Ballan - Rehabilitation	612	0	612	0	0	0	0	612	0
Old Melbourne Road, Millbrook - Rehabilitation & widening	826	0	826	0	0	0	0	826	0
Old Melbourne Road, Gordon - Rehabilitation	716	0	716	0	0	0	0	716	0
Ballan-Meredith Road, Mount Wallace - Rehabilitation	400	0	400	0	0	0	0	400	0
Longs Hill Road, Glen Park - Rehabilitation & widening	504	0	504	0	0	0	0	504	0
Annual Road Resurfacing Program	1,120	0	1,120	0	0	0	0	1,120	0
Blackswamp Road, Leigh Creek - Resheet and seal	109	0	109	0	0	0	0	109	0
Powells Road, Clarkes Hill - Gravel shoulder resheet	93	0	93	0	0	0	0	93	0
Bacchus Marsh-Balliang Road, Rowsley - Gravel shoulder resheet	22	0	22	0	0	0	0	22	0
Elaine-Mount Mercer Road, Elaine - Gravel shoulder resheet	100	0	100	0	0	0	0	100	0
Grose Road, Gordon - Gravel road resheet	23	0	23	0	0	0	0	23	0
Rosenow Street, Gordon - Gravel road resheet	14	0	14	0	0	0	0	14	0
Flack Street, Ballan - Resheet and seal	66	0	66	0	0	0	0	66	0
Reids Road, Balliang - Gravel road resheet	342	0	342	0	0	0	0	342	0
Mills Road, Lal Lal - Gravel road resheet	57	0	57	0	0	0	0	57	0
Gascards Lane, Gordon - Gravel road resheet	243	0	243	0	0	0	0	243	0
Dog Trap Gully Road, Rowsley - Gravel road resheet	310	0	310	0	0	0	0	310	0
Brougham Street, Gordon - Resheet and seal	20	0	20	0	0	0	0	20	0
Brougham Street, Gordon - Gravel road resheet	171	0	171	0	0	0	0	171	0
Urquhart Street, Gordon - Gravel road resheet	73	0	73	0	0	0	0	73	0
Stead Street, Ballan - Preplanning	20	0	20	0	0	0	0	20	0
Albert Street, Darley - Kerb replacement	29	0	29	0	0	0	0	29	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Grey Street, Darley - Kerb replacement, pedestrian crossing, centre medians, street lighting and plantings	293	0	293	0	0	0	0	293	0
Main Street, Gordon - Kerb replacement	234	0	234	0	0	0	0	234	0
Stanley Street, Gordon - Kerb replacement	88	0	88	0	0	0	0	88	0
Local Area Traffic Management Plan - Implementation Program	100	0	0	100	0	0	0	100	0
TOTAL ROADS	7,288	0	7,188	100	0	1,282	0	6,007	0
BRIDGES									
Woolpack Road Bridge, Bacchus Marsh - Preplanning	99	0	99	0	0	0	0	99	0
Yendon-Egerton Road, Millbrook - Culvert renewal	609	0	609	0	0	0	0	609	0
TOTAL BRIDGES	708	0	708	0	0	0	0	708	0
FOOTPATHS & CYCLEWAYS									
Main Street, Bacchus Marsh - Preplanning	35	0	35	0	0	0	0	35	0
Greendale-Myrniong Road, Greendale - Path renewal	97	0	97	0	0	0	0	97	0
Old Melbourne Road, Gordon - Path renewal	70	0	70	0	0	0	0	70	0
Boundary Road, Gordon - Path renewal	0	0	0	0	0	0	0	0	0
Grantleigh Drive, Darley - Path renewal	4	0	4	0	0	0	0	4	0
Grantleigh Drive, Darley - Path renewal	9	0	9	0	0	0	0	9	0
Bacchus Marsh Road, Bacchus Marsh - Path renewal	59	0	59	0	0	0	0	59	0
Underbank Boulevard, Bacchus Marsh - Path renewal	7	0	7	0	0	0	0	7	0
Caledonian Park, Ballan - Path renewal	37	0	37	0	0	0	0	37	0
Caledonian Park, Ballan - Path renewal	51	0	51	0	0	0	0	51	0
Main Road, Mount Egerton - Path renewal	18	0	18	0	0	0	0	18	0
Wittick Street, Darley - New path - Nicholson to Albert	131	131	0	0	0	0	0	131	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
Main Street & Stanley Street, Gordon - New path	114	0	0	114	0	0	0	114	0
TOTAL FOOTPATHS & CYCLEWAYS	632	131	387	114	0	0	0	632	0
DRAINAGE									
Simmons Drive, Bacchus Marsh - Drainage renewal	59	0	59	0	0	0	0	59	0
Connor Court, Ballan - Drainage renewal	156	0	156	0	0	0	0	156	0
Gaynor Street, Maddingley - Drainage renewal	146	0	146	0	0	0	0	146	0
McCrae Street, Maddingley - Drainage renewal	111	0	111	0	0	0	0	111	0
Nelson Street, Darley - Drainage renewal	105	0	105	0	0	0	0	105	0
Hennessys Road, Wallace - Drainage renewal	88	0	88	0	0	0	0	88	0
Gleneagles Court, Darley - Drainage renewal	88	0	88	0	0	0	0	88	0
Steele Court, Bacchus Marsh - Drainage upgrade	35	0	0	35	0	0	0	35	0
TOTAL DRAINAGE	787	0	752	35	0	0	0	787	0
RECREATIONAL, LEISURE & COMMUNITY FACILITIES									
Maddingley Park, Maddingley - Turf renewal	80	0	80	0	0	0	0	80	0
Jonathan Drive, Darley - Playground renewal	124	0	124	0	0	0	0	124	0
Local Roads and Community Infrastructure Program Round 3	1,450	0	1,450	0	0	1,450	0	0	0
Bacchus Marsh Racecourse & Recreation Reserve - Design of Stage 2	5,490	5,490	0	0	0	4,000	0	840	650
Bald Hill - 1,000 + Steps	1,975	1,975	0	0	0	1,850	0	125	0
Bacchus Marsh Bowls Club Pavilion and Bowling Green	2,000	2,000	0	0	0	0	2,000	0	0
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES	11,119	9,465	1,654	0	0	7,300	2,000	1,169	650

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
PARKS, OPEN SPACE & STREETSCAPES									
Masterplan Priorities Implementation	200	0	0	200	0	0	0	200	0
Harry Vallence Drive Reserve, Maddingley - Masterplan outcomes	220	0	0	220	0	0	0	220	0
Open Space Improvements Program	125	0	0	125	0	0	0	125	0
TOTAL PARKS, OPEN SPACE & STREETSCAPES	545	0	0	545	0	0	0	545	0
OTHER INFRASTRUCTURE									
DDA Upgrade Program	50	0	0	50	0	0	0	50	0
Forward Design Program	200	0	0	200	0	0	0	200	0
Minor Capital Works	85	0	0	85	0	0	0	85	0
Small Towns Improvements Program	125	0	0	125	0	0	0	125	0
TOTAL OTHER INFRASTRUCTURE	460	0	0	460	0	0	0	460	0
TOTAL INFRASTRUCTURE	21,540	9,596	10,690	1,254	0	8,582	2,000	10,308	650
TOTAL NEW CAPITAL WORKS 2021/22	45,323	29,981	13,728	1,614	0	15,872	6,150	14,252	9,050

4.5.3 Works carried forward from the 2020/21 year.

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
LAND									
Land Purchase	1,500	1,500	0	0	0	0	0	1,500	0
TOTAL LAND	1,500	1,500	0	0	0	0	0	1,500	0
BUILDINGS									
Bacchus Marsh Indoor Recreation Facility - Preplanning	3,093	3,093	0	0	0	0	0	3,093	0
Ballan Recreation Reserve Pavilion	3,176	0	0	3,176	0	0	0	3,176	0
West Maddingley Early Years Facility - Design and Transfer of Land	268	268	0	0	0	0	0	268	0
Ballan Depot Relocation	1,495	1,495	0	0	0	0	0	1,495	0
TOTAL BUILDINGS	8,032	4,856	0	3,176	0	0	0	8,032	0
TOTAL PROPERTY	9,532	6,356	0	3,176	0	0	0	9,532	0
PLANT & EQUIPMENT									
PLANT, MACHINERY & EQUIPMENT									
Plant Replacement Program	601	0	601	0	0	0	0	601	0
TOTAL PLANT, MACHINERY & EQUIPMENT	601	0	601	0	0	0	0	601	0
COMPUTERS & TELECOMMUNICATIONS									
ICT System Improvements	635	0	0	635	0	0	0	635	0

4.5.3 Works carried forward from the 2020/21 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
TOTAL COMPUTERS & TELECOMMUNICATIONS	635	0	0	635	0	0	0	635	0
TOTAL PLANT & EQUIPMENT	1,236	0	601	635	0	0	0	1,236	0
INFRASTRUCTURE									
ROADS									
Lal Lal Wind Farm - Road Rehabilitation	279	0	279	0	0	0	0	279	0
Deferred Borrowings	0	0	0	0	0	0	0	-3,728	3,728
Griffith Street, Maddingley - Design of Upgrades	56	0	0	56	0	0	0	56	0
Yendon-Egerton Road, Yendon Intersections	284	0	284	0	0	0	0	284	0
Old Melbourne Road	56	0	56	0	0	0	0	56	0
Mill Park Rd, Ballan - Road Widening & Parking	160	0	160	0	0	0	0	160	0
Ballarat Rail Rectification Works	32	0	32	0	0	0	0	32	0
Rail Crossing Removal	33	0	33	0	0	0	0	33	0
Dunnstown Township - Roundabout Upgrades	125	0	0	125	0	0	0	125	0
Bradys Lane, Greendale - Carpark/Footpath	46	0	46	0	0	0	0	46	0
Pre-Planning - Various	39	0	39	0	0	0	0	39	0
Halletts Way Extension - New bridge over Werribee River	15	15	0	0	0	0	0	15	0
Reseal Program	127	0	127	0	0	0	0	127	0
Grey Street, Darley - Kerb & Channel	45	0	45	0	0	0	0	45	0
Main Street, Bacchus Marsh - Kerb & Channel	27	0	27	0	0	0	0	27	0
Local Area Traffic Management Study - Project Implementation	84	0	84	0	0	0	0	84	0
TOTAL ROADS	1,409	15	1,213	181	0	0	0	-2,319	3,728
BRIDGES									
Glenmore Road, Glenmore - Bridge over Spring Creek	23	0	23	0	0	0	0	23	0
Ballan-Egerton Road - Bridge over Moorabool River	31	0	31	0	0	0	0	31	0
TOTAL BRIDGES	54	0	54	0	0	0	0	54	0

4.5.3 Works carried forward from the 2020/21 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
FOOTPATHS & CYCLEWAYS									
Jonathan Drive, Bacchus Marsh - New Footpath	177	177	0	0	0	0	0	177	0
TOTAL FOOTPATHS & CYCLEWAYS	177	177	0	0	0	0	0	177	0
RECREATIONAL, LEISURE & COMMUNITY FACILITIES									
Bald Hill - 1,000+ Steps - Design & Construction	303	303	0	0	0	0	0	303	0
Darley Park - Masterplan and Pavilion Design	3,540	0	0	3,540	0	0	0	3,540	0
Darley Park Rec Reserve, Darley - Playground	176	0	176	0	0	0	0	176	0
Mill Park Upgrades	671	0	0	671	0	0	0	671	0
SRV Female Friendly Facilities Grant - Dunnstown Recreation Reserve	200	0	0	200	0	0	0	200	0
SRV Female Friendly Facilities Grant - Netball Court Resurfacing	50	0	0	50	0	0	0	50	0
SRV Cricket Facilities Grant	50	0	0	50	0	0	0	50	0
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES	4,991	303	176	4,512	0	0	0	4,991	0
PARKS, OPEN SPACE & STREETSCAPES									
Peppertree Park, Bacchus Marsh - Master Plan Upgrade	390	0	0	390	0	0	0	390	0
Gordon Public Park Upgrades	225	0	0	225	0	0	0	225	0
Bacchus Marsh Racecourse Reserve - Stage 2 Design	259	0	0	259	0	0	0	259	0
Egans Reserve, Greendale - Implementation of Masterplan Recommendations	40	0	0	40	0	0	0	40	0
TOTAL PARKS, OPEN SPACE & STREETSCAPES	914	0	0	914	0	0	0	914	0

4.5.3 Works carried forward from the 2020/21 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
OTHER INFRASTRUCTURE									
Small Town Improvement Program	90	0	90	0	0	0	0	90	0
DDA Upgrade Program	24	0	0	24	0	0	0	24	0
Forward Design Program	15	0	15	0	0	0	0	15	0
TOTAL OTHER INFRASTRUCTURE	130	0	105	24	0	0	0	130	0
TOTAL INFRASTRUCTURE	7,674	495	1,549	5,631	0	0	0	3,946	3,728
TOTAL CARRIED FORWARD WORKS 2020/21	18,443	6,851	2,150	9,442	0	0	0	14,715	3,728
TOTAL CAPITAL WORKS 2021/22	63,766	36,832	15,878	11,056	0	15,872	6,150	28,966	12,778

4.6 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2025

2022/23	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	28,085	27,250	835	0	0	28,085	20,000	2,250	835	5,000
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	28,085	27,250	835	0	0	28,085	20,000	2,250	835	5,000
Total Property	28,085	27,250	835	0	0	28,085	20,000	2,250	835	5,000
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,005	0	2,005	0	0	2,005	0	0	2,005	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	967	0	527	0	440	967	0	0	527	440
Library books	115	0	115	0	0	115	0	0	115	0
Total Plant and Equipment	3,087	0	2,647	0	440	3,087	0	0	2,647	440
Infrastructure										
Roads	8,852	0	6,177	0	2,675	8,852	1,280	1,230	5,197	1,145
Bridges	584	0	584	0	0	584	0	0	584	0
Footpaths and cycleways	467	0	417	0	50	467	0	0	467	0
Drainage	83	0	83	0	0	83	0	0	83	0
Recreational, leisure and community facilities	9,479	8,250	1,029	0	200	9,479	7,050	0	2,229	200
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	5,550	4,800	0	0	750	5,550	4,800	0	750	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	120	0	35	0	85	120	0	0	120	0
Total Infrastructure	25,136	13,050	8,326	0	3,760	25,136	13,130	1,230	9,431	1,345
Total Capital Works Expenditure	56,308	40,300	11,808	0	4,200	56,308	33,130	3,480	12,913	6,785

4.6 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2025 (Continued...)

2023/24	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	23,869	22,800	1,069	0	0	23,869	16,000	0	1,069	6,800
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	23,869	22,800	1,069	0	0	23,869	16,000	0	1,069	6,800
Total Property	23,869	22,800	1,069	0	0	23,869	16,000	0	1,069	6,800
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,005	0	2,005	0	0	2,005	0	0	2,005	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	802	560	242	0	0	802	0	0	242	560
Library books	118	0	118	0	0	118	0	0	118	0
Total Plant and Equipment	2,925	560	2,365	0	0	2,925	0	0	2,365	560
Infrastructure										
Roads	8,212	0	7,912	0	300	8,212	2,280	0	5,932	0
Bridges	748	0	748	0	0	748	0	0	748	0
Footpaths and cycleways	585	0	535	0	50	585	0	0	585	0
Drainage	107	0	107	0	0	107	0	0	107	0
Recreational, leisure and community facilities	10,998	9,481	1,317	0	200	10,998	250	3,731	2,017	5,000
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	4,750	4,000	0	0	750	4,750	4,000	0	750	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	770	685	0	0	85	770	0	185	585	0
Total Infrastructure	26,171	14,166	10,620	0	1,385	26,171	6,530	3,916	10,725	5,000
Total Capital Works Expenditure	52,965	37,526	14,054	0	1,385	52,965	22,530	3,916	14,159	12,360

4.6 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2025 (Continued...)

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	1,178	0	1,178	0	0	1,178	0	0	1,178	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	1,178	0	1,178	0	0	1,178	0	0	1,178	0
Total Property	1,178	0	1,178	0	0	1,178	0	0	1,178	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,005	0	2,005	0	0	2,005	0	0	2,005	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	653	360	293	0	0	653	0	0	293	360
Library books	122	0	122	0	0	122	0	0	122	0
Total Plant and Equipment	2,780	360	2,420	0	0	2,780	0	0	2,420	360
Infrastructure										
Roads	9,015	0	8,715	0	300	9,015	2,280	0	4,367	2,369
Bridges	824	0	824	0	0	824	0	0	824	0
Footpaths and cycleways	639	0	589	0	50	639	0	0	639	0
Drainage	118	0	118	0	0	118	0	0	118	0
Recreational, leisure and community facilities	4,151	2,500	1,451	0	200	4,151	2,500	0	1,651	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	4,750	4,000	0	0	750	4,750	4,000	0	750	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	620	500	35	0	85	620	0	0	120	500
Total Infrastructure	20,118	7,000	11,733	0	1,385	20,118	8,780	0	8,469	2,869
Total Capital Works Expenditure	24,075	7,360	15,330	0	1,385	24,075	8,780	0	12,067	3,229

5. Financial performance indicators

5.1 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Forecast Actual 2020/21	Budget 2021/22	Strategic Resource Plan Projections			Trend +/-
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-2.08%	0.02%	0.17%	0.33%	0.01%	o
Liquidity								
Working capital	Current assets / current liabilities	2	233.07%	265.22%	226.28%	209.75%	161.97%	+
Unrestricted cash	Unrestricted cash / current liabilities		56.35%	164.60%	157.92%	149.31%	115.90%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	44.02%	47.75%	56.02%	73.73%	68.41%	o
Loans and borrowings	Interest and principal repayments / rate revenue		5.34%	15.88%	5.78%	7.85%	9.17%	+
Indebtedness	Non-current liabilities / own source revenue		29.05%	49.06%	53.72%	67.54%	54.01%	+
Asset renewal	Asset renewal and upgrade expenditure / depreciation	4	143.63%	222.71%	118.92%	107.58%	107.22%	-
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	66.84%	71.04%	71.68%	71.85%	72.02%	o
Rates effort	Rate revenue / property values (CIV)		0.0037	0.0039	0.0050	0.0050	0.0050	o
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$3,348	\$3,143	\$3,161	\$3,192	\$3,258	+
Expenditure level	Specific purpose grants expended / Specific purpose grants received		100.0%	100.0%	100.0%	100.0%	100.0%	o

5.1 Financial performance indicators (Continued...)

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend
			Actual 2020/21		Projections 2022/23 2023/24 2024/25	+/-		
Revenue level	Total rate revenue / No. of property assessments		\$1,833	\$1,854	\$1,900	\$1,939	\$1,992	+

- + Forecast improvement in financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators:

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The trend in later years is to remain at an acceptable level.

2 Working capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in the 2020/21 year. The trend in later years is to remain at an acceptable level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

Appendix "A" - Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2021/22. Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Active Ageing and Diversity								
Commonwealth Home Support Program (over 65's) and HACC program (under 65's)								
Marveloo - Portable Toilets								
Hire cost for corporate business and events that sit outside of Moorabool	Council Fee (GST Applies)	1,000.00	100.00	1,100.00	Per Event	1,059.09	105.91	1,165.00
Hire cost for community events in Moorabool	Council Fee (GST Applies)	500.00	50.00	550.00	Per Event	527.27	52.73	580.00
Unproductive Visits	Council Fee (GST Applies)	10.64	1.06	11.70	Per Visit	11.27	1.13	12.40
OHS Home Safety Check	Council Fee (GST Applies)	50.55	5.05	55.60	Per household	50.55	5.05	55.60
Personal Care								
Low	Council Fee (No GST)	7.80	0.00	7.80	Per Hour	8.30	0.00	8.30
Medium	Council Fee (No GST)	14.10	0.00	14.10	Per Hour	14.90	0.00	14.90
High	Council Fee (No GST)	56.20	0.00	56.20	Per Hour	59.60	0.00	59.60
Domestic Assistance (Home Care)								
Low	Council Fee (No GST)	11.00	0.00	11.00	Per Hour	11.50	0.00	11.50
Medium	Council Fee (No GST)	21.00	0.00	21.00	Per Hour	22.00	0.00	22.00
High	Council Fee (No GST)	56.20	0.00	56.20	Per Hour	59.00	0.00	59.00
Home Modifications/Home Maintenance (general)								
Flat rate	Council Fee (No GST)		\$21 + cost of materials		Per Hour		\$22 + cost of materials	
Home Maintenance (lawn mowing/brush cutting)	Council Fee (No GST)	28.00	0.00	28.00	Per Hour	29.00	0.00	29.00
Home Maintenance (general)	Council Fee (No GST)	21.00	0.00	21.00	Per Hour	22.00	0.00	22.00
Respite								
Low	Council fee (No GST)	3.70	0.00	3.70	Per Hour	3.90	0.00	3.90
Medium	Council fee (No GST)	6.80	0.00	6.80	Per Hour	7.20	0.00	7.20
High	Council fee (No GST)	56.20	0.00	56.20	Per Hour	59.60	0.00	59.60
Meals								
Delivered Meals - Main meal only	Council Fee (No GST)	6.60	0.00	6.60	Main Meal	7.00	0.00	7.00
Delivered Meals - 2 course meal	Council Fee (No GST)	8.50	0.00	8.50	Per 2 Course Meal	9.00	0.00	9.00
Delivered meals - 3 course meal	Council Fee (No GST)	10.60	0.00	10.60	Per 3 Course	11.20	0.00	11.20
Occupational Therapist / Dietician Assessment								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Low	Council Fee (No GST)	11.80	0.00	11.80	Per Hour	12.50	0.00	12.50
Medium	Council Fee (No GST)	18.00	0.00	18.00	Per Hour	19.10	0.00	19.10
High	Council Fee (No GST)	119.10	0.00	119.10	Per Hour	126.20	0.00	126.20
Social Support								
Social Support Centre Based – Long Session (low income)	Council Fee (No GST)				Per Session	19.00	0.00	19.00
Social Support Centre Based – Long Session (middle income)	Council Fee (No GST)				Per Session	22.00	0.00	22.00
Social Support Centre Based – Long Session (high income)	Council Fee (No GST)				Per Session	25.00	0.00	25.00
Social Support Centre Based – Short Session (low income)	Council Fee (No GST)				Per Session	15.00	0.00	15.00
Social Support Centre Based – Short Session (middle income)	Council Fee (No GST)				Per Session	18.00	0.00	18.00
Social Support Centre Based – Short Session (high income)	Council Fee (No GST)				Per Session	21.00	0.00	21.00
Social Support Outing – low income	Council Fee (No GST)				Per Session	12.00	0.00	12.00
Social Support Outing – middle income	Council Fee (No GST)				Per Session	15.00	0.00	15.00
Social Support Outing – high income	Council Fee (No GST)				Per Session	18.00	0.00	18.00
<i>*(Clients pay for their own meal and outing costs)</i>								
Transportation Fee – Local (20km and under)	Council Fee (No GST)				Per Day	3.00	0.00	3.00
Transportation Fee – Rural (21km and over)	Council Fee (No GST)				Per Day	6.00	0.00	6.00
Shopping trip	Council Fee (No GST)	9.00	0.00	9.00	Per Trip	9.50	0.00	9.50
Brokerage Agency /Package Client Charges								
Home/Respite/Personal Care - Core Hours	Council Fee (GST Applies)	59.73	5.97	65.70	Per Hour	63.27	6.33	69.60
Home/Respite/Personal Care - After Hours	Council Fee (GST Applies)	117.91	11.79	129.70	Per Hour	125.00	12.50	137.50
Home Maintenance	Council Fee (GST Applies)	90.00	9.00	99.00	Per Hour	95.36	9.54	104.90
Travel Reimbursement	Council Fee (GST Applies)	1.18	0.12	1.30	Per KM	1.27	0.13	1.40
Day Programs (Includes transport, activities and meals)								
Day Programs - Packages 1 + 2	Council Fee (GST Applies)	84.55	8.45	93.00	Per Day	90.00	9.00	99.00
Day Programs - Packages 3 + 4	Council Fee (GST Applies)	25.91	2.59	28.50	Per Hour	27.27	2.73	30.00
Occupational Therapist Assessment	Council Fee (GST Applies)	116.36	11.64	128.00	Per Hour	123.64	12.36	136.00
Meals on Wheels	Council Fee (GST Applies)		as per meals above **		Per Meal		as per meals above **	
Asset Management								
Map Sales								
Shire Maps	Council Fee (GST Applies)	33.73	3.37	37.10	Each	35.73	3.57	39.30
Information and Permit Services for Assets								
Property and Drainage Information	Statutory Fee (No GST)			as per regulations	Per Request			as per regulations
Storm Water Information Only (Other Design Income)	Statutory Fee (No GST)			as per regulations	Per Request			as per regulations

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Asset Protection Permit - Residential	Council Fee (No GST)	201.00	0.00	201.00	Per Permit	213.10	0.00	213.10
Asset Protection Permit - Commercial/Industrial	Council Fee (No GST)	258.00	0.00	258.00	Per Permit	273.50	0.00	273.50
Standpipes								
Security Deposit (All Key Types)	Council Fee (No GST)	50.00	0.00	50.00	Flat Rate	50.00	0.00	50.00
Permanent Account Administration Fee	Council Fee (GST Applies)	23.18	2.32	25.50	Per Account	24.55	2.45	27.00
Pre-Paid Account Administration Fee	Council Fee (GST Applies)	12.00	1.20	13.20	Per Account	12.73	1.27	14.00
Sale of Treated Water (Permanent or Pre Paid Account)	Council Fee (No GST)	6.40	0.00	6.40	Per KI	6.80	0.00	6.80
Sale of Untreated Water (Channel or Bore Water) (Permanent or Pre Paid Account)	Council Fee (No GST)	3.10	0.00	3.10	Per KI	3.30	0.00	3.30
Other Asset Management								
Vehicle Crossing Permit	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Road Opening Permit	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
- Property boundary to kerb	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
- Kerb to kerb (i.e. within road surface)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Permit to occupy part of Roadway	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
- Property boundary to kerb	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
- Kerb to kerb (i.e. within road surface)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Permit to Build Over Easement	Council Fee (No GST)	190.00	0.00	190.00	Per Permit	210.00	0.00	210.00
Engineering Services								
Subdivision Fees								
Checking of Engineering Plans - estimated Cost of Constructing Works	Statutory Fee (No GST)	0.75%		0.75%	Per \$100	0.75%		0.75%
Supervision of Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)	2.5%		2.5%	Per \$100	2.5%		2.5%
Child, Youth and Family Services								
Early Years Services								
Occasional Care (Per Hour) <i>Term prices available on request</i>	Council Fee (No GST)	9.50	0.00	9.50	Per Hr/Child	9.50	0.00	9.50
Kindergarten Central Enrolment (Per application)	Council Fee (no GST)	25.90	0.00	25.90	Per Application	27.50	0.00	27.50
Youth Service Teenage Holiday Program	Council Fee (no GST)			Between \$5.00 - \$20.00	Per Participant			Between \$5.00 - \$20.00
Breast Pump Hire	Council Fee (no GST)	50.90	0.00	50.90	Per hire	54.00	0.00	54.00
Community Group Casual Hire:								
Community Room - 30 people	Council Fee (GST Applies)	17.73	1.77	19.50	per hour	17.73	1.77	19.50
Meeting Room - 6 people	Council Fee (GST Applies)	12.27	1.23	13.50	per hour	12.27	1.23	13.50

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Consulting Room - 4 people	Council Fee (GST Applies)	12.27	1.23	13.50	per hour	12.27	1.23	13.50
Children's Room - 22 Children	Council Fee (GST Applies)	12.27	1.23	13.50	per hour	12.27	1.23	13.50
Community Group Regular Hire:								
Community Room - 30 people	Council Fee (GST Applies)	11.36	1.14	12.50	per hour	11.36	1.14	12.50
Meeting Room - 6 people	Council Fee (GST Applies)	11.36	1.14	12.50	per hour	11.36	1.14	12.50
Consulting Room - 4 people	Council Fee (GST Applies)	11.36	1.14	12.50	per hour	11.36	1.14	12.50
Children's Room - 22 Children	Council Fee (GST Applies)	6.82	0.68	7.50	per term	6.82	0.68	7.50
Community Group Regular/Casual Day/Night Hire:								
Community Room - 30 people	Council Fee (GST Applies)	33.64	3.36	37.00	per day	33.64	3.36	37.00
Meeting Room - 6 people	Council Fee (GST Applies)	19.09	1.91	21.00	per day	19.09	1.91	21.00
Consulting Room - 4 people	Council Fee (GST Applies)	27.27	2.73	30.00	per day	27.27	2.73	30.00
Children's Room - 22 Children	Council Fee (GST Applies)	33.64	3.36	37.00	per day	33.64	3.36	37.00
Commercial Hire:								
Community Room - 30 people	Council Fee (GST Applies)	24.55	2.45	27.00	per hour	24.55	2.45	27.00
Meeting Room - 6 people	Council Fee (GST Applies)	11.82	1.18	13.00	per hour	11.82	1.18	13.00
Consulting Room - 4 people	Council Fee (GST Applies)	16.36	1.64	18.00	per hour	16.36	1.64	18.00
Children's Room - 22 Children	Council Fee (GST Applies)	24.55	2.45	27.00	per hour	24.55	2.45	27.00
Commercial Day/Night Hire:								
Community Room - 30 people	Council Fee (GST Applies)	77.27	7.73	85.00	per day	77.27	7.73	85.00
Meeting Room - 6 people	Council Fee (GST Applies)	50.00	5.00	55.00	per day	50.00	5.00	55.00
Consulting Room - 4 people	Council Fee (GST Applies)	63.64	6.36	70.00	per day	63.64	6.36	70.00
Children's Room - 22 Children	Council Fee (GST Applies)	77.27	7.73	85.00	per day	77.27	7.73	85.00
Kitchen Consumables	Council Fee (GST Applies)	9.55	0.95	10.50		9.55	0.95	10.50
Connected Communities								
Recreation User Fees								
Darley Park - Darley Cricket Club	Council Fee (GST Applies)	1,111.18	111.12	1,222.30	Per Quarter	1,177.82	117.78	1,295.60
Darley Park - Darley Senior Football Netball Club	Council Fee (GST Applies)	635.36	63.54	698.90	Per Quarter	673.45	67.35	740.80
Darley Park - Darley Junior Football Netball Club	Council Fee (GST Applies)	571.82	57.18	629.00	Per Quarter	606.09	60.61	666.70
Darley Park - Darley Pigeon Club	Council Fee (GST Applies)	135.55	13.55	149.10	Per Quarter	143.64	14.36	158.00
Darley Park - Tennis Courts	Council Fee (GST Applies)	65.09	6.51	71.60	Per Quarter	69.00	6.90	75.90
Darley Park - Auskick	Council Fee (GST Applies)	481.36	48.14	529.50	Per Annum	510.27	51.03	561.30
Maddingley Park - Bacchus Marsh Football Netball Club	Council Fee (GST Applies)	2,376.36	237.64	2,614.00	Qtrs 1 & 4	2,518.91	251.89	2,770.80
Maddingley Park - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	577.18	57.72	634.90	Qtrs 2 & 3	611.82	61.18	673.00
Maddingley Park - Bacchus Marsh Junior Cricket Club	Council Fee (GST Applies)	327.64	32.76	360.40	Qtrs 2 & 3	347.27	34.73	382.00
Maddingley Park - Bacchus Marsh Lawn Tennis Club	Council Fee (GST Applies)	965.55	96.55	1,062.10	Per Quarter	1,023.45	102.35	1,125.80
Maddingley Park - Event - Park closed to the public	Council Fee (GST Applies)	750.00	75.00	825.00	per event	795.00	79.50	874.50
Maddingley Park - Event - Park open to the public	Council Fee (GST Applies)	375.00	37.50	412.50	per event	397.55	39.75	437.30
Maddingley Park - Event - Toilet cleaning	Council Fee (GST Applies)	350.00	35.00	385.00	per event	371.00	37.10	408.10

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Maddingley Park - Event - Security Deposit	Council Fee (No GST)	454.55	45.45	500.00	per event	481.82	48.18	530.00
Masons Lane - Bacchus Marsh Baseball Club	Council Fee (GST Applies)	208.45	20.85	229.30	Per Quarter	221.00	22.10	243.10
Masons Lane - Bacchus Marsh Dog Obedience Club	Council Fee (GST Applies)	577.45	57.75	635.20	Qtrs 1 & 4	612.09	61.21	673.30
Masons Lane - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	833.55	83.35	916.90	Qtrs 2 & 3	883.55	88.35	971.90
Masons Lane - Bacchus Marsh Little Athletics	Council Fee (GST Applies)	1,233.45	123.35	1,356.80	Qtrs 2 & 3	1,307.45	130.75	1,438.20
Masons Lane - Bacchus Marsh Soccer Club	Council Fee (GST Applies)	2,440.55	244.05	2,684.60	Per Year	1,551.82	155.18	1,707.00
Masons Lane - Darley Cricket Club	Council Fee (GST Applies)	746.18	74.62	820.80	Per Year	790.91	79.09	870.00
Masons Lane - Bacchus Marsh Running Club	Council Fee (GST Applies)	335.64	33.56	369.20	Per Year	355.82	35.58	391.40
Masons Lane - Ballarat Football Umpires Association	Council Fee (GST Applies)	649.09	64.91	714.00	Per Year	688.00	68.80	756.80
Masons Lane - Darley Junior Football Netball Club	Council Fee (GST Applies)	0.00	0.00	0.00	Per Year	688.00	68.80	756.80
BM Racecourse - BM West Golf Club	Council Fee (GST Applies)	0.91	0.09	1.00	Per Year	0.91	0.09	1.00
BM Racecourse - BM Harness Club	Council Fee (GST Applies)	3,193.64	319.36	3,513.00	Per Year	3,385.27	338.53	3,723.80
BM Racecourse - BM Pony Club	Council Fee (GST Applies)	1,064.55	106.45	1,171.00	Per Year	1,128.45	112.85	1,241.30
BM Racecourse - BM Campdraft Club	Council Fee (GST Applies)	246.36	24.64	271.00	Per Year	261.18	26.12	287.30
BM Racecourse - BM & Melton Poultry Club	Council Fee (GST Applies)	246.36	24.64	271.00	Per Year	261.18	26.12	287.30
BM Racecourse - Footscray Poultry Club	Council Fee (GST Applies)	220.00	22.00	242.00	Per Year	233.18	23.32	256.50
BM Racecourse - Bacchus Marsh BMX Club	Council Fee (GST Applies)	220.00	22.00	950.00	Per Year	915.45	91.55	1,007.00
Darley Civic Hub - Darley Junior Football Club	Council Fee (GST Applies)	529.77	52.98	582.75	Per Year	842.32	84.23	926.55
Darley Civic Hub - Darley Senior Football Club	Council Fee (GST Applies)	529.77	52.98	582.75	Per Year	842.32	84.23	926.55
Darley Civic Hub - Darley Cricket Club	Council Fee (GST Applies)	1,059.55	105.95	1,165.50	Per Year	1,123.09	112.31	1,235.40
Darley Civic Hub - Bacchus Marsh Soccer Club (Winter)	Council Fee (GST Applies)	1,059.55	105.95	1,165.50	Per Year	0.00	0.00	0.00
Darley Civic Hub - Bacchus Marsh Soccer Club (Summer)	Council Fee (GST Applies)	450.00	45.00	495.00	Per Year	0.00	0.00	0.00
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh Soccer Club (Winter)	Council Fee (GST Applies)	1,782.73	178.27	1,961.00	Per Season	1,889.73	188.97	2,078.70
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh Soccer Club (Summer)	Council Fee (GST Applies)	623.95	62.40	686.35	Per Season	661.36	66.14	727.50
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	1,247.91	124.79	1,372.70	Per Season	1,322.82	132.28	1,455.10
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh BMX Club	Council Fee (GST Applies)	567.24	56.72	623.96	Per Year	601.27	60.13	661.40
Elaine Recreation Reserve - Elaine Cricket Club	Council Fee (GST Applies)	0.00	0.00	0.00	Per Year	1,686.36	168.64	1,855.00
Elaine Recreation Reserve - Elaine Tennis Club	Council Fee (GST Applies)	0.00	0.00	0.00	Per Year	1,445.45	144.55	1,590.00
Darley Civic Hub Pavilion								
Darley Civic Hub - Community Group room hire (per hour)	Council Fee (GST Applies)	25.45	2.55	28.00	Per hour	26.36	2.64	29.00
Darley Civic Hub - Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	111.82	11.18	123.00	Per day	118.18	11.82	130.00
Darley Civic Hub - Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)	60.91	6.09	67.00	Per hour	64.55	6.45	71.00
Darley Civic Hub - Commercial/for profit group room hire (ongoing/regular booking)	Council Fee (GST Applies)	40.91	4.09	45.00	Per hour	43.64	4.36	48.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Darley Civic Hub - Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	195.45	19.55	215.00	Per day	207.27	20.73	228.00
Recreation Reserve Oval Hire - Casual Hire								
Moorabool Community Group - no floodlights (per hour)	Council Fee (GST Applies)	28.18	2.82	31.00	Per hour	30.00	3.00	33.00
Moorabool Community Group - floodlights (per hour)	Council Fee (GST Applies)	39.09	3.91	43.00	Per hour	40.91	4.09	45.00
Moorabool Community Group casual hire (per day - up to 6 hours)	Council Fee (GST Applies)	111.82	11.18	123.00	Per day	118.18	11.82	130.00
Moorabool Community Group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	157.27	15.73	173.00	Per day	166.36	16.64	183.00
External Community Group - no floodlights (per hour)	Council Fee (GST Applies)	44.55	4.45	49.00	Per hour	47.27	4.73	52.00
External Community Group - floodlights (per hour)	Council Fee (GST Applies)	56.36	5.64	62.00	Per hour	60.00	6.00	66.00
External Community Group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	180.00	18.00	198.00	Per day	190.91	19.09	210.00
External Community Group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	224.55	22.45	247.00	Per day	238.18	23.82	262.00
Moorabool commercial/for profit group - no floodlights (per hour)	Council Fee (GST Applies)	56.36	5.64	62.00	Per hour	60.00	6.00	66.00
Moorabool commercial/for profit group - floodlights (per hour)	Council Fee (GST Applies)	67.27	6.73	74.00	Per hour	70.91	7.09	78.00
Moorabool commercial/for profit group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	224.55	22.45	247.00	Per day	238.18	23.82	262.00
Moorabool commercial/for profit group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	268.18	26.82	295.00	Per day	283.64	28.36	312.00
External commercial/for profit group - no floodlights (per hour)	Council Fee (GST Applies)	89.09	8.91	98.00	Per hour	94.55	9.45	104.00
External commercial/for profit group - floodlights (per hour)	Council Fee (GST Applies)	100.00	10.00	110.00	Per hour	106.36	10.64	117.00
External commercial/for profit group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	359.09	35.91	395.00	Per day	380.00	38.00	418.00
External commercial/for profit group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	404.55	40.45	445.00	Per day	427.27	42.73	470.00
Swimming Pool (Ballan and Bacchus Marsh)								
Entry - Child	Council Fee (GST Applies)	4.55	0.45	5.00	Per Child	4.82	0.48	5.30
Entry - Adult	Council Fee (GST Applies)	5.45	0.55	6.00	Per Adult	5.82	0.58	6.40
Entry - Concession	Council Fee (GST Applies)	4.55	0.45	5.00	Per eligible person	4.82	0.48	5.30
Entry - Spectator	Council Fee (GST Applies)	1.36	0.14	1.50	Per Person	1.36	0.14	1.50
Entry - Family	Council Fee (GST Applies)	15.45	1.55	17.00	Per family	16.36	1.64	18.00
Entry - Child Season Ticket	Council Fee (GST Applies)	61.82	6.18	68.00	Child - Season	65.45	6.55	72.00
Entry - Adult Season Ticket	Council Fee (GST Applies)	77.27	7.73	85.00	Adult - Season	81.82	8.18	90.00
Entry - Family Season Ticket	Council Fee (GST Applies)	122.73	12.27	135.00	Family - Season	127.27	12.73	140.00
School Groups	Council Fee (GST Applies)	2.64	0.26	2.90	Per Student	2.73	0.27	3.00
Lane Hire	Council Fee (GST Applies)	38.18	3.82	42.00	Per Lane, Per Hour	40.45	4.05	44.50
Exclusive pool hire (up to 100 people)	Council Fee (GST Applies)	172.73	17.27	190.00	Per hour	181.82	18.18	200.00
Staffing charge (over 100 people)	Council Fee (GST Applies)	47.27	4.73	52.00	Per 100 people per hour	50.00	5.00	55.00
VicSwim	Council Fee (GST Applies)	2.64	0.26	2.90	per student	2.73	0.27	3.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Stadium Sports / Programs								
Drama Hall Hire - Casual	Council Fee (GST Applies)	48.18	4.82	53.00	Per Hour	51.09	5.11	56.20
Drama Hall Hire - Regular booking by user group (10 or more times per year)	Council Fee (GST Applies)	39.09	3.91	43.00	Per Hour	41.45	4.15	45.60
Court Hire								
Court Hire - Peak (3pm till midnight; all day Sat and Sun) _ Casual Users	Council Fee (GST Applies)	45.45	4.55	50.00	Per Court/Per Hour	48.18	4.82	53.00
Court Hire - Off Peak (6am till 3pm) - Casual Users	Council Fee (GST Applies)	35.45	3.55	39.00	Per Court/Per Hour	37.55	3.75	41.30
Court Hire - Training - Regular Users	Council Fee (GST Applies)	21.82	2.18	24.00	Per Court/Per Hour	23.09	2.31	25.40
Court Hire - Competition - Regular Users	Council Fee (GST Applies)	40.91	4.09	45.00	Per Court/Per Hour	43.36	4.34	47.70
Seniors Fitness Classes	Council Fee (GST Applies)	5.91	0.59	6.50	Per class	6.27	0.63	6.90
Seniors Fitness Classes - 10 session pass	Council Fee (GST Applies)	54.55	5.45	60.00	Per 10 classes	57.82	5.78	63.60
Community Group room hire (per hour)	Council Fee (GST Applies)	25.45	2.55	28.00	Per hour	27.00	2.70	29.70
Community Group room hire (per hour) (ongoing/regular booking for 12 months)	Council Fee (GST Applies)	12.73	1.27	14.00	Per hour	13.45	1.35	14.80
Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	112.73	11.27	124.00	Per day	119.45	11.95	131.40
Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)	40.91	4.09	45.00	Per hour	43.36	4.34	47.70
Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	197.27	19.73	217.00	Per day	209.09	20.91	230.00
Small office (exclusive use)	Council Fee (GST Applies)	200.00	20.00	220.00	Per month	211.82	21.18	233.00
Library								
Lerderderg Library								
Fines (Per day, per item - max \$5 per item)	Council Fee (GST Applies)	0.45	0.05	0.50	Per day / Per item	0.45	0.05	0.50
Inter Library Loans (Public Library)	Council Fee (GST Applies)	2.73	0.27	3.00	Per Item	2.73	0.27	3.00
Inter Library Loans (Tertiary Institutions)	Council Fee (GST Applies)	24.27	2.43	26.70	Up to - Per Item	25.45	2.55	28.00
Replacement Card	Council Fee (GST Applies)	2.73	0.27	3.00	Per Card	2.73	0.27	3.00
Lost or damaged items	Council Fee (GST Applies)			Cost of Replacement				Cost of Replacement
Processing fee	Council Fee (GST Applies)	7.73	0.77	8.50		8.18	0.82	9.00
Debt Collection Charge	Council Fee (GST Applies)	21.18	2.12	23.30	Per Escalation	22.27	2.23	24.50
Book Sales	Council Fee (GST Applies)			As marked				As marked
Land and Buildings								
Small Meeting Room - Geoffrey Hine Room								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Hour	16.36	1.64	18.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	7.73	0.77	8.50	Per Hour	7.73	0.77	8.50
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	22.73	2.27	25.00	Per Hour	24.55	2.45	27.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	133.64	13.36	147.00	Per Day	141.82	14.18	156.00
Hire fee with video conferencing facilities (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	36.36	3.64	40.00	Per Hour	38.18	3.82	42.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Hire fee with video conferencing facilities (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	194.55	19.45	214.00	Per Day	206.36	20.64	227.00
Medium Meeting Room - Jean Oomes Room								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	20.91	2.09	23.00	Per Hour	21.82	2.18	24.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	41.82	4.18	46.00	Per Day/Night (8 hrs)	44.55	4.45	49.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	31.82	3.18	35.00	Per Hour	33.64	3.36	37.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	158.18	15.82	174.00	Per Day	167.27	16.73	184.00
Medium Meeting Room - James Young Room 1 or 2								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	20.91	2.09	23.00	Per Hour	21.82	2.18	24.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	41.82	4.18	46.00	Per Day/Night (8 hrs)	44.55	4.45	49.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	41.82	4.18	46.00	Per Hour	44.55	4.45	49.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	194.55	19.45	214.00	Per Day	206.36	20.64	227.00
Large Meeting Room - James Young Rooms 1 and 2 combined								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	20.91	2.09	23.00	Per Hour	21.82	2.18	24.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	72.73	7.27	80.00	Per Day/Night (8 hrs)	77.27	7.73	85.00
Commercial/Profit-making groups								
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	79.09	7.91	87.00	Per Hour	83.64	8.36	92.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	364.55	36.45	401.00	Per Day	386.36	38.64	425.00
All room bookings - Liability Insurance (Compulsory)	Council Fee (GST Applies)	41.82	4.18	46.00	Per Hire	44.55	4.45	49.00
Photocopying								
<i>(To be applied in conjunction with the Community use of Council Services Policy)</i>								
Community Group - (Our Paper)	Council Fee (GST Applies)	0.27	0.03	0.30	Per Page	0.27	0.03	0.30
Other Groups and Private Individuals (A4 Page)	Council Fee (GST Applies)	0.32	0.03	0.35	Per Page	0.32	0.03	0.35
Larger Sized Documents (A3 Page)	Council Fee (GST Applies)	0.45	0.05	0.50	Per Page	0.45	0.05	0.50
Colour Printing	Council Fee (GST Applies)	0.91	0.09	1.00	Per Page	0.91	0.09	1.00
Plan Printing (A2 Page)	Council Fee (GST Applies)	9.09	0.91	10.00	Per Page	9.09	0.91	10.00
Plan Printing (A1 Page)	Council Fee (GST Applies)	10.91	1.09	12.00	Per Page	10.91	1.09	12.00
Fax - Sending	Council Fee (GST Applies)	2.27	0.23	2.50	First Page	2.27	0.23	2.50

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Fax - Sending	Council Fee (GST Applies)	0.91	0.09	1.00	Subsequent Pages	0.91	0.09	1.00
Council Agenda - Business Papers plus non confidential attachments	Council Fee (No GST)	30.00	0.00	30.00	Per Issue	32.00	0.00	32.00
Council Agenda - Business Papers excluding attachments	Council Fee (No GST)	24.00	0.00	24.00	Per Issue	25.00	0.00	25.00
Council Agenda - CD Rom (Provided by mail on subscription payable in advance)	Council Fee (No GST)	10.00	0.00	10.00	Per Issue	11.00	0.00	11.00
Customer Service & Communications								
Land and Buildings - Quamby Rooms								
Moorabool Shire Council Corporate Marquee								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Hire Fee	Council Fee (GST Applies)	133.64	13.36	147.00	Day or Weekend	141.82	14.18	156.00
Quamby Rooms								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Quamby Rooms - Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	24.55	2.45	27.00	Per Hour	26.36	2.64	29.00
Quamby Rooms - Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Hour	16.36	1.64	18.00
Community Bus								
Security Deposit (Payable by ALL categories)	Council Fee (No GST)	100.00	0.00	100.00	Flat	100.00	0.00	100.00
Category 1 Hire Fee	Council Fee (GST Applies)	30.82	3.08	33.90	Per Day	32.73	3.27	36.00
Category 1 Charge per Km	Council Fee (GST Applies)	1.09	0.11	1.20	Per km	1.18	0.12	1.30
Category 2 Hire Fee	Council Fee (GST Applies)	163.64	16.36	180.00	Per Day	173.64	17.36	191.00
Category 2 Charge per Km	Council Fee (GST Applies)	1.09	0.11	1.20	Per km	1.18	0.12	1.30
Category 3 Hire Fee	Council Fee (GST Applies)	386.36	38.64	425.00	Per Day	410.00	41.00	451.00
Category 3 Charge per Km	Council Fee (GST Applies)	1.09	0.11	1.20	Per km	1.18	0.12	1.30
Definitions:								
Category 1 - Non profit groups operating largely within Shire, not funded by Government, including regular and frequent users.								
Category 2 - Non profit groups operating largely within Shire, but receive funding from State or Commonwealth Governments which enables them to pay for operation costs. Usually infrequent or casual hirers.								
Category 3 - Commercial Rates to apply to all other types of users								
Community Learning Centre - Lerderderg Library								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Community Safety								
Community Safety Administration								
Application for Permit Under Local Laws, includes the following:								
- A Frame Commercial	Council Fee (No GST)	212.00	0.00	212.00	Per Permit	225.00	0.00	225.00
- A Frame Commercial (Temporary Event Signage) Max 10 days per year 3 signs maximum	Council Fee (No GST)	73.00	0.00	73.00	Per Permit	77.00	0.00	77.00
- A Frame Community Group	Council Fee (No GST)	20.00	0.00	20.00	Per Permit	21.00	0.00	21.00
- A Frame Community Group (temporary event signage) Max 10 days per year 3 signs maximum	Council Fee (No GST)			No Charge	Per Permit			No Charge
- Additional A Frame Sign (Community) per sign	Council Fee (No GST)	10.00	0.00	10.00	Per Permit	11.00	0.00	11.00
- A Frame Election Signage	Council Fee (No GST)				Per Permit			
- Outdoor Dining application fee	Council Fee (No GST)	212.00	0.00	212.00	Per Permit	225.00	0.00	225.00
- Outdoor Dining per square mt or part of if over 3m2	Council Fee (No GST)	75.00	0.00	75.00	Per Sq Metre	80.00	0.00	80.00
- Use of footpath /storage of items per square mt or part there of	Council Fee (No GST)	75.00	0.00	75.00	Per Sq Metre	80.00	0.00	80.00
- Use of Footpath for community, religious or political event/stall/fundraiser								
- Roadside Grazing (MSC Drought Declared)	Council Fee (No GST)	19.00	0.00	19.00	Per Permit	20.00	0.00	20.00
- Roadside Grazing	Council Fee (No GST)	212.00	0.00	212.00	Per Permit	225.00	0.00	225.00
- Recreational Vehicles	Council Fee (No GST)	250.00	0.00	250.00	Per Permit	265.00	0.00	265.00
- Heavy Vehicles	Council Fee (No GST)	212.00	0.00	212.00	Per Permit	225.00	0.00	225.00
- Itinerant Trader	Council Fee (No GST)	565.00	0.00	565.00	Per Permit	600.00	0.00	600.00
- Charity Clothing Bins	Council Fee (No GST)	212.00	0.00	212.00	Per Permit	500.00	0.00	500.00
- Street Stalls - Business	Council Fee (No GST)	212.00	0.00	212.00	Per Stall	225.00	0.00	225.00
- Street Stalls - Community Groups	Council Fee (No GST)			No Charge	Per Stall			No Charge
- Additional Animals	Council Fee (No GST)	212.00	0.00	212.00	Per Permit	225.00	0.00	225.00
- Shipping container permit (renewable every three years)	Council Fee (No GST)	400.00	0.00	400.00	Per Permit	425.00	0.00	425.00
- Renewal of shipping container permit (for three years)	Council Fee (No GST)	150.00	0.00	150.00	Per Permit	160.00	0.00	160.00
All other permits not specified above	Council Fee (No GST)	212.00	0.00	212.00		225.00	0.00	225.00
Replacement of Disabled parking Permits (Replacement for lost or damaged permit)	Council Fee (No GST)	11.00	0.00	11.00	Per Permit	11.50	0.00	11.50
New or Renewal of Disabled Parking Permits	Council Fee (No GST)	11.00	0.00	11.00	Per Permit	11.50	0.00	11.50
Infringements - Traffic Fines for prescribed regulations	Council Fee (No GST)			as per regulations	Per Penalty			as per regulations
Legal costs for prosecutions (summons etc.)	Council Fee (GST Applies)			at cost	Per Penalty			at cost
Gell Street Car Park								
Organisation/Business parking permit (max one per business)	Council Fee (No GST)	240.00	0.00	240.00	Per Permit	255.00	0.00	255.00
Charity Organisation parking permit each (max 8 per organisation)	Council Fee (No GST)	19.00	0.00	19.00	Per Permit	20.00	0.00	20.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
a) Maximum of three (3) permits to apply from 8.30am to 5.00pm Monday to Saturday; and b) Maximum of five (5) permits to apply between 8.30am and 2.00pm Monday, Wednesday and Friday. Applications for parking permits will only be accepted from businesses or charitable organisations that are in the immediate vicinity of the Gell Street car park (Main Street north side 116 - 154 and North side 105 - 139. Gell street 1 - 8 and church street east side 8, 10 and 10A) <u>Other Parking</u> Organisation/Business Parking Permits (All other areas) Residential Parking Permit (Max 1 per property for vehicle registered to that property) Additional Residential Parking permit max 1 per property not specific to a vehicle registered to the property	 Council Fee (No GST) Council Fee (No GST) Council Fee (No GST)	 19.00 53.00	 0.00 0.00	 19.00 No Charge 53.00	 Per Permit Per Permit Per Permit	 20.00 56.00	 0.00 0.00	 20.00 No Charge 56.00
Impounded Items								
Impounded Items release fees, includes the following: - Advertising Frames - Supermarket Trolleys - Other items - Holding Fee per week or part there of	 Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (GST Applies)	 57.00 57.00 57.00 30.91	 0.00 0.00 0.00 3.09	 57.00 57.00 57.00 34.00	 Per Frame Per Trolley Per Item Per Week	 60.00 60.00 60.00 32.73	 0.00 0.00 0.00 3.27	 60.00 60.00 60.00 36.00
Impounded Vehicles - Impound Fee - Costs incurred by Council to Impound (i.e. Towing) - Holding Fee	 Council Fee (No GST) Council Fee (GST Applies) Council Fee (GST Applies)	 143.00 55.45	 0.00 5.55	 143.00 At Contractors Cost 61.00	 Per Vehicle Per Vehicle Per vehicle per week or part there of	 152.00 59.09	 0.00 5.91	 152.00 At Contractors Cost 65.00
Animal Control - Registrations (Domestic)								
Dog - Category 1 to 8 Dog - Category 9 Dog - Declared Dangerous Dog - Declared Menacing or Restricted Breed Cat - Category 10 to 14 Cat - Category 15 Dog (Cat) - Formal Foster Animal Dog (Cat) - First time registration (up to 6 months of age) <i>(Any animal unregistered at the time of impoundment is not eligible for the discounted first time registration rate.)</i>	 Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST)	 65.40 202.50 400.00 300.00 59.80 202.50 7.70 7.70	 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	 65.40 202.50 400.00 300.00 59.80 202.50 7.70 7.70	 Per Dog Per Dog Per Dog Per Dog Per Cat Per Cat Per Dog Per Cat	 66.00 205.00 404.00 303.00 60.00 205.00 8.00 8.00	 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	 66.00 205.00 404.00 303.00 60.00 205.00 8.00 8.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<i>(Pensioners receive a 50% discount. A cat or dog that is registered in with any other Victorian Council or Council in another state in Australia will be honoured by Moorabool Council. The Cat/dog will receive free registration until the next applicable renewal period.)</i> <i>(Changes in Animal Registrations will not take effect until 10th April 2022)</i> Replacement Animal Tags <i>Note If a registered dog is declared a dangerous or menacing dog, the dangerous or menacing dog registration fee commences the following registration period. An unregistered dog that is declared a dangerous or menacing dog, pays the full registration fee up to 31 December that year, and 50% of the fee between 1 January and the 9 April that year</i>	Council Fee (GST Applies)	5.27	0.53	5.80	Per Tag	5.45	0.55	6.00
Animal Control (Feral)								
Security Deposit - Anti Bark Bird Cages	Council Fee (No GST)	168.00	0.00	168.00	Flat	168.00	0.00	168.00
Hire Fee - Anti Bark Bird Cages	Council Fee (GST Applies)	63.64	6.36	70.00	Per Week	67.27	6.73	74.00
Hire in relation to ongoing complaint investigation	Council Fee (GST Applies)			No Charge	For two weeks			No Charge
Sale of Citronella Dog Collar	Council Fee (GST Applies)	182.73	18.27	201.00	Per Collar	193.64	19.36	213.00
Security Deposit - Cat Cage	Council Fee (No GST)	50.00	0.00	50.00	Flat	50.00	0.00	50.00
Hire Fee - Cat Cage (Maximum Hire period is 1 week)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Week	16.36	1.64	18.00
Hire Fee in relation to ongoing complaint investigation	Council Fee (GST Applies)			No Charge	For two weeks			No Charge
Animal Control - Administration								
Animal Register Inspection	Council Fee (No GST)	39.00	0.00	39.00	Per Inspection	41.00	0.00	41.00
Issue of Certificate from Animal Register	Council Fee (No GST)	39.00	0.00	39.00	Per Certificate	41.00	0.00	41.00
Transfer of Domestic Animal Business Registration	Council Fee (No GST)	68.00	0.00	68.00	Per Transfer	72.00	0.00	72.00
Renewal of Domestic Animal Business registration (excluding Pounds and shelters)	Council Fee (No GST)	360.00	0.00	360.00	Per Business	382.00	0.00	382.00
Renewal of Domestic Animal Business registration (pounds and shelters)	Council Fee (No GST)			No Charge	Per Business			No Charge
<i>(These are Statutory Fees but prices are set by Council)</i>								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Domestic Animal Businesses registering for the first time will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of Community Safety Officer time) - Note this only applies to businesses that have not already commenced trading.	Council Fee (No GST)	225.00	0.00	225.00	Per New Registration	239.00	0.00	239.00
Animal Control - Pound Fees								
Pound Impound Fee - Cattle & Horses	Council Fee (No GST)	127.00	0.00	127.00	Per Head	135.00	0.00	135.00
Pound Impound Fee - Stallions & Bulls	Council Fee (No GST)	193.00	0.00	193.00	Per Head	205.00	0.00	205.00
Pound Entry Fee - Sheep, Goats, miscellaneous animal (E.g.: Poultry)	Council Fee (No GST)	39.00	0.00	39.00	Per Head	41.00	0.00	41.00
Pound Impound Fee - Dog, Cat	Council Fee (No GST)	105.00	0.00	105.00	Per Head	111.00	0.00	111.00
Pound Impound Fee - First per calendar year for a registered Dog or Cat	Council Fee (No GST)	55.00	0.00	55.00	Per Head	58.00	0.00	58.00
Pound Maintenance Fee - Cattle, Bulls, Horses, Stallions	Council Fee (GST Applies)	40.91	4.09	45.00	Per Head/night	43.64	4.36	48.00
Pound Maintenance Fee - Sheep, Goats, miscellaneous animal (E.g.: Emu, chicken, etc.)	Council Fee (GST Applies)	30.00	3.00	33.00	Per Head/night	31.82	3.18	35.00
Pound Maintenance Fee - Dog, Cat	Council Fee (GST Applies)	30.00	3.00	33.00	Per Head/night	31.82	3.18	35.00
Advertising of Impoundments	Council Fee (GST Applies)			Current Media Rates	Per Advert			Current Media Rates
Surrender of animal to Council	Council Fee (GST Applies)	69.09	6.91	76.00	Per Head	73.64	7.36	81.00
Euthanasia of Dog/Cat when related to Compliance Issue	Council Fee (GST Applies)	155.45	15.55	171.00	Per Head	164.55	16.45	181.00
Microchipping of Impounded, Unregistered pet	Council Fee (GST Applies)			At Cost	Per Pet			At Cost
Microchipping (in-house)	Council Fee (GST Applies)	30.00	3.00	33.00		31.82	3.18	35.00
Rehousing of Dog/Cat - Desexed (Vaccinated & Vet Checked)	Council Fee (GST Applies)	303.64	30.36	334.00	Per Head	321.82	32.18	354.00
<i>All rehousing costs include the registration of the Animal (for that period) if the dog is to reside in the Moorabool Shire Council area.</i>								
After Hours Ranger Call Out Fees	Council Fee (GST Applies)	155.45	15.55	171.00	Per Hour/Officer	164.55	16.45	181.00
After Hours Ranger Call Out Fees with Stock Trailer	Council Fee (GST Applies)	208.18	20.82	229.00	Per Hour/Officer	220.91	22.09	243.00
Contractor Livestock Cartage Fees	Council Fee (GST Applies)			At Contractors Cost	Per Cartage			At Contractors Cost
Costs incurred by Council if stray pet is taken to Vet (includes any Vet bills and cost of housing)	Council Fee (GST Applies)			At Contractors Cost	Per Pet			At Contractors Cost
Environmental Health - Food Act Registrations and Renewals								
Class 1 Food Registrations (E.g.: Hospital, Child Care Centre)*								
- 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	657.00	0.00	657.00	Annually	696.00	0.00	696.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
All food premises as above for additional people (over 10 full time equivalent employees involved in food handling)	Council Fee (No GST)	66.00	0.00	66.00	Annually	70.00	0.00	70.00
Class 2 Food Registrations (E.g.: Take Away, Café, Restaurant)								
- 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	657.00	0.00	657.00	Annually	696.00	0.00	696.00
All food premises as above for additional people (over 10 full time equivalent employees involved in food handling)	Council Fee (No GST)	66.00	0.00	66.00	Annually	70.00	0.00	70.00
- Community Group	Council Fee (No GST)	225.00	0.00	225.00	Annually	239.00	0.00	239.00
- Temporary or Mobile (1 vehicle)	Council Fee (No GST)	657.00	0.00	657.00	Annually	696.00	0.00	696.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)	200.00	0.00	200.00	Annually	212.00	0.00	212.00
- Single event temporary or mobile (commercial)	Council Fee (No GST)	90.00	0.00	90.00	Each event	90.00	0.00	90.00
- less than 13 events temporary or mobile per year (community group)				No Charge				No Charge
For each additional food handling area on the premises (property) an additional 50 % of the registration fee to be charged								
Class 3 Food Registrations (E.g.: Bakery, Milk Bar, General Store)*								
- Commercial	Council Fee (No GST)	461.00	0.00	461.00	Annually	489.00	0.00	489.00
- Community Group	Council Fee (No GST)	152.00	0.00	152.00	Annually	161.00	0.00	161.00
- Bed and Breakfasts	Council Fee (No GST)	152.00	0.00	152.00	Annually	161.00	0.00	161.00
- Temporary or Mobile (1 vehicles)	Council Fee (No GST)	461.00	0.00	461.00	Annually	489.00	0.00	489.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)	197.00	0.00	197.00	Annually	209.00	0.00	209.00
- Single event temporary or mobile (commercial)	Council Fee (No GST)	90.00	0.00	90.00	Each event	90.00	0.00	90.00
- less than 13 events temporary or mobile per year (community group)				No Charge				No Charge
For each additional food handling area on the premises (property) an additional 50 % of the registration fee to be charged								
Any class 1, 2 or 3 (excluding home based businesses*) premises registering for the first time will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of EHO time)	Council Fee (No GST)	225.00	0.00	225.00	Per New Registration	239.00	0.00	239.00
*Home Based Businesses		112.00	0.00	112.00	Per New Registration	119.00	0.00	119.00
Class 4 Food Registration (E.g.: Service Station, Video Shop, Pharmacy, Newsagent, Gift Shop)	Council Fee (No GST)			No Charge				No Charge
Additional Inspections	Council Fee (No GST)	197.00	0.00	197.00	Per Inspection	209.00	0.00	209.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Transfer of Registration	Council Fee (No GST)	298.00	0.00	298.00	Per Transfer	316.00	0.00	316.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 14 days of request)	Council Fee (No GST)	298.00	0.00	298.00	Per Inspection	316.00	0.00	316.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 5 days of request)	Council Fee (No GST)	416.00	0.00	416.00	Per Inspection	441.00	0.00	441.00
Infringements - Fines as per Food Act 1984				as per regulations	Per Penalty			as per regulations
Late Payment Fee Any payments not received by 1 Feb 2022	Council Fee (GST Applies)			50% of Registration				50% of Registration
Sample Request	Council Fee (No GST)			Cost of sample plus 20%	Per Sample			Cost of sample plus 20%
Environmental Health - Health Act Registrations and Renewals								
Premises required to be registered pursuant to Public Health and Wellbeing Act 2008								
- Beauty Parlours and ear piercing	Council Fee (No GST)	450.00	0.00	450.00	Annually	477.00	0.00	477.00
- Tattooists and skin penetration premises (not including ear piercing)	Council Fee (No GST)	600.00	0.00	600.00	Annually	636.00	0.00	636.00
- Hairdressers (including Mobile)	Council Fee (No GST)	225.00	0.00	225.00	One off fee	239.00	0.00	239.00
- Caravan Park - Statutory Requirement (Per Site)	Statutory Fee (No GST)			as per state government regulation	As per registration			as per state government regulation
Prescribed Premises (E.g.: Accommodation Houses)	Council Fee (No GST)	450.00	0.00	450.00	Annually	477.00	0.00	477.00
Transfer of Registration	Council Fee (No GST)	225.00	0.00	225.00	Per Transfer	239.00	0.00	239.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 14 days of request)	Council Fee (No GST)	200.00	0.00	200.00	Per Inspection	212.00	0.00	212.00
Swimming Pool Registration	Council Fee (No GST)	200.00	0.00	200.00	Each	212.00	0.00	212.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 5 days of request)	Council Fee (No GST)	357.00	0.00	357.00	Per Inspection	378.00	0.00	378.00
Late payment fee	Council Fee (GST Applies)			50% of Registration				50% of Registration
Pre Registration Review of Plans	Council Fee (No GST)	281.00	0.00	281.00	Per Premise	298.00	0.00	298.00
* Registration fees will be charged pro rata depending on the time of year the fee is paid (i.e. 50% for six months).								
Environmental Health - Septic Tank Fees								
Septic/Sewer Information Requests	Council Fee (No GST)	141.00	0.00	141.00	Per Request	149.00	0.00	149.00
Sample Request	Council Fee (No GST)			Cost of sample plus 20%	Per Sample			Cost of sample plus 20%

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Construct, Install or Alter an Onsite Wastewater Management System (48.88 fee units as per regulations) If permit takes more than 8.2 hrs to complete, an additional \$92.00 (6.12 fee units) will be charged each hour thereafter. Maximum fee charged will be \$2,035.40	Statutory Fee (No GST)	Fee structure and amounts now per new statutory regulations			Per Permit	734.70	0.00	734.70
	Statutory Fee (No GST)				Per Hour after 8.2 Hours	92.00	0.00	92.00
Minor Alteration to an Onsite Wastewater Management System (37.25 fee units as per regulations) Alteration that consists only of the installation, replacement or relocation of the internal fixtures or fittings of an onsite Waste Water Management System	Statutory Fee (No GST)	Fee structure and amounts now per new statutory regulations			Per Permit	559.90	0.00	559.90
Transfer of a Permit (9.93 fee units as per regulations)	Statutory Fee (No GST)	Fee structure and amounts now per new statutory regulations			Per Permit	149.20	0.00	149.20
Amend a Permit (10.38 fee units as per regulations)	Statutory Fee (No GST)	Fee structure and amounts now per new statutory regulations			Per Permit	156.00	0.00	156.00
Renew a Permit (8.31 fee units as per regulations)	Statutory Fee (No GST)	Fee structure and amounts now per new statutory regulations			Per Permit	124.90	0.00	124.90
Permit Exemption (14.67 fee units as per regulations) If permit takes more than 2.6 hrs to complete, an additional \$89.30 (5.94 fee units) will be charged each hour thereafter. Maximum fee charged will be \$923.00	Statutory Fee (No GST)	Fee structure and amounts now per new statutory regulations			Per Permit	220.50	0.00	220.50
	Statutory Fee (No GST)				Per Hour after 2.6 Hours	89.30	0.00	89.30
Septic/Sewer Information Requests	Council Fee (No GST)	141.00	0.00	141.00	Per Request	149.00	0.00	149.00
Sample Request	Council Fee (No GST)		Cost of sample plus 20%		Per Sample		Cost of sample plus 20%	
Finance								
Revenue - Other								
Land Information Certificates	Statutory Fee (No GST)	25.40	0.00	25.40	Each	27.40	0.00	27.40
Land Information Certificates - Urgent Fee	Council Fee (GST Applies)	67.27	6.73	74.00	Each	70.91	7.09	78.00
Finance Invoice preparation costs	Council Fee (GST Applies)	37.27	3.73	41.00	Per Job	39.09	3.91	43.00
Record Searches - 30 Year Search Adverse Possession (Minimum Charge)	Council Fee (No GST)	163.00	0.00	163.00	Each	173.00	0.00	173.00
Record Searches - 30 Year Search Adverse Possession (Maximum Charge)	Council Fee (No GST)	550.00	0.00	550.00	Each	583.00	0.00	583.00
Bungaree Public Weighbridge								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Tray Truck	Council Fee (GST Applies)	26.36	2.64	29.00	Per Weighing	27.73	2.77	30.50
Semi Trailer Truck	Council Fee (GST Applies)	39.09	3.91	43.00	Per Weighing	40.91	4.09	45.00
B-Double Truck	Council Fee (GST Applies)	55.45	5.55	61.00	Per Weighing	58.18	5.82	64.00
Governance and Organisational Development								
Freedom of Information								
Freedom of Information Requests	Statutory Fee (No GST)	30.30	0.00	30.30	Each			as per regulations
Freedom of Information - Supervision Fee	Statutory Fee (No GST)	5.70	0.00	5.70	Per 1/4 Hour			as per regulations
Freedom of Information - Search Fee	Statutory Fee (No GST)	22.70	0.00	22.70	Per Hour			as per regulations
Community Planning and Economic Development								
Building Control - Permits & Services								
Building Notices/Orders Administration Fee	Council Fee (No GST)	618.00	0.00	618.00	Per Unit	655.00	0.00	655.00
Class 1A - New Dwellings - Construction Value \$99,999 and under	Council Fee (GST Applies)	4,400.00	440.00	4,840.00	Per Permit	4,663.64	466.36	5,130.00
Class 1A - New Dwellings - Construction Value \$100,000 to \$149,999	Council Fee (GST Applies)	4,400.00	440.00	4,840.00	Per Permit	4,663.64	466.36	5,130.00
Class 1A - New Dwellings - Construction Value \$150,000 to \$199,999	Council Fee (GST Applies)	4,400.00	440.00	4,840.00	Per Permit	4,663.64	466.36	5,130.00
Class 1A - New Dwellings - Construction Value \$200,000 to \$249,999	Council Fee (GST Applies)	4,953.64	495.36	5,449.00	Per Permit	5,250.91	525.09	5,776.00
Class 1A - New Dwellings - Construction Value \$250,000 and over	Council Fee (GST Applies)	6,063.64	606.36	6,670.00	Per Permit	6,427.27	642.73	7,070.00
Class 1B - Residential Building (To be assessed by MBS) Minimum	Council Fee (GST Applies)	4,953.64	495.36	5,449.00	Per Permit	5,250.91	525.09	5,776.00
Class 2 - Multi Unit Development (Each)	Council Fee (GST Applies)	4,385.45	438.55	4,824.00	Per Unit/Permit	4,648.18	464.82	5,113.00
Class 3 - Hostels, etc. (To be assessed) Minimum	Council Fee (GST Applies)	5,305.45	530.55	5,836.00	Per Permit	5,623.64	562.36	6,186.00
Class 4 - Dwellings associated with other classes (To be assessed) Minimum	Council Fee (GST Applies)	5,305.45	530.55	5,836.00	Per Permit	5,623.64	562.36	6,186.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value up to \$30,000	Council Fee (GST Applies)	6,414.55	641.45	7,056.00	Per Permit	6,799.09	679.91	7,479.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$30,000 to \$100,00	Council Fee (GST Applies)	6,414.55	641.45	7,056.00	Fee + 1.0%	6,799.09	679.91	7,479.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$100,001 to \$500,000	Council Fee (GST Applies)	6,414.55	641.45	7,056.00	Fee + 0.25%	6,799.09	679.91	7,479.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$500,001 to \$2 million	Council Fee (GST Applies)	8,207.27	820.73	9,028.00	Fee + 0.1%	8,700.00	870.00	9,570.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value over \$2 million	Council Fee (GST Applies)	12,775.45	1,277.55	14,053.00	Fee + 0.1%	13,541.82	1,354.18	14,896.00
Class 5 to 9 - Offices, Shops, Factories - Or to be assessed by Build Surv. (\$5m)	Council Fee (GST Applies)	19,706.36	1,970.64	21,677.00	Per Permit	20,889.09	2,088.91	22,978.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$4,999 and under	Council Fee (GST Applies)	1,740.91	174.09	1,915.00	Per Permit	1,845.45	184.55	2,030.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$5,000 to \$9,999	Council Fee (GST Applies)	1,920.91	192.09	2,113.00	Per Permit	2,036.36	203.64	2,240.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$10,000 and over	Council Fee (GST Applies)	2,114.55	211.45	2,326.00	Per Permit	2,241.82	224.18	2,466.00
Class 10B - Masts, Fences (To be assessed) Minimum	Council Fee (GST Applies)	1,838.18	183.82	2,022.00	Per Permit	1,948.18	194.82	2,143.00
Dwelling additions/alterations - Construction Value \$9,999 and under	Council Fee (GST Applies)	2,937.27	293.73	3,231.00	Per Permit	3,113.64	311.36	3,425.00
Dwelling additions/alterations - Construction Value \$10,000 to \$14,999	Council Fee (GST Applies)	2,937.27	293.73	3,231.00	Per Permit	3,113.64	311.36	3,425.00
Dwelling additions/alterations - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	2,937.27	293.73	3,231.00	Per Permit	3,113.64	311.36	3,425.00
Dwelling additions/alterations - Construction Value \$20,000 to \$24,999	Council Fee (GST Applies)	3,677.27	367.73	4,045.00	Per Permit	3,898.18	389.82	4,288.00
Dwelling additions/alterations - Construction Value \$25,000 and above	Council Fee (GST Applies)	4,953.64	495.36	5,449.00	Per Permit	5,250.91	525.09	5,776.00
Regulation 36 - consent and Report (Dispensation) (Rescode, Projections & Flood) Maximum	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Regulation 45 - Lodgement of Building Permits (All Classes)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Regulation 51(1) - Request for Information in relation to property sale	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Regulation 51(2)- Request for Information for Building Permit (E.g.: Termite, Bushfire, Flood, etc.)	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Security Deposit - Resited Dwelling (Deposit Bank Guarantee or Cash)	Statutory Fee (No GST)	10,000.00	0.00	10,000.00	Per Resiting	10,000.00	0.00	10,000.00
Building Permit for Demolition - Domestic Building	Council Fee (GST Applies)	1,838.18	183.82	2,022.00	Per Building	1,948.18	194.82	2,143.00
Building Permit for Demolition - Commercial Building	Council Fee (GST Applies)	3,294.55	329.45	3,624.00	Per Storey	3,491.82	349.18	3,841.00
Demolition permit under Section 29A	Statutory Fee (No GST)			as per regulations	Per Application			as per regulations
Building Permit Extension of Time	Council Fee (GST Applies)	275.45	27.55	303.00	6mth Extension	291.82	29.18	321.00
Building Permit Extension of Time	Council Fee (GST Applies)	546.36	54.64	601.00	12mth Extension	579.09	57.91	637.00
Inspection Appointments (Or Assessed by Building Surveyor)	Council Fee (GST Applies)	183.64	18.36	202.00	Per Inspection	194.55	19.45	214.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Inspection Appointments (Or Assessed by Building Surveyor) - Commercial	Council Fee (GST Applies)	221.82	22.18	244.00	Per Inspection	235.45	23.55	259.00
Any Service/Inspection Not Otherwise provided for	Council Fee (GST Applies)	204.55	20.45	225.00	Minimum	217.27	21.73	239.00
Request for copy of House Plans (Copying extra)	Council Fee (No GST)	247.00	0.00	247.00	Each	262.00	0.00	262.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$14,999 and under	Council Fee (GST Applies)	1,996.36	199.64	2,196.00	Per Permit	2,116.36	211.64	2,328.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	2,375.45	237.55	2,613.00	Per Permit	2,518.18	251.82	2,770.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$20,000 and over	Council Fee (GST Applies)	3,115.45	311.55	3,427.00	Per Permit	3,302.73	330.27	3,633.00
Place of Public Entertainment - Low impact (occupancy permit)	Council Fee (No GST)	950.00	0.00	950.00	Per Permit	1,007.00	0.00	1,007.00
Place of Public Entertainment - High impact (occupancy permit)	Council Fee (No GST)	1,893.00	0.00	1,893.00	Per Permit	2,007.00	0.00	2,007.00
Swimming Pool/ Spa Inspection Fee	Council Fee (No GST)	400.00	0.00	400.00	Per Permit	424.00	0.00	424.00
Pool/Spa Registration Infringement Fee	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Pool/Spa Registration Fee	Statutory Fee (No GST)	31.84	0.00	31.84	Each	31.84	0.00	31.84
Pool/Spa Information Search Fee (if applicable)	Statutory Fee (No GST)	47.24	0.00	47.24	Each	47.24	0.00	47.24
Resolution of Illegal Works Fee (domestic)	Council Fee (No GST)	1,200.00	0.00	1,200.00	Each	1,272.00	0.00	1,272.00
Resolution of Illegal Works Fee (commercial)	Council Fee (No GST)	1,800.00	0.00	1,800.00	Each	1,908.00	0.00	1,908.00
Land Use Planning								
Certificates of Compliance	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Secondary Consent (single dwelling only)	Council Fee (No GST)	357.00	0.00	357.00	Each	378.00	0.00	378.00
Administration Fee	Council Fee (GST Applies)	69.09	6.91	76.00		73.64	7.36	81.00
Satisfaction Matter	Statutory Fee (No GST)			as per regulations	Each			as per regulations
<i>The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority</i>								
Permit extension (1st)	Council Fee (No GST)	218.00	0.00	218.00	Each	231.00	0.00	231.00
Permit extension (2nd)	Council Fee (No GST)	431.00	0.00	431.00	Each	457.00	0.00	457.00
Permit extension (3rd and subsequent)	Council Fee (No GST)	647.00	0.00	647.00	Each	686.00	0.00	686.00
Processing S173 Agreements for Sealing	Statutory Fee (No GST)			As per regulations	Each			As per regulations
Section 52 Public Notice - Application for Permits - Notice by Normal Mail	Council Fee (No GST)	12.00	0.00	12.00	Each	13.00	0.00	13.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Section 52 Public Notice - Application for Permits - Notice in Newspaper	Council Fee (No GST)	281.00	0.00	281.00	Each	298.00	0.00	298.00
Section 52 Public Notice - Application for Permits - Notice for site	Council Fee (No GST)	40.00	0.00	40.00	Each	42.00	0.00	42.00
<i>Charges for Newspaper Notices to be cumulative based on actual notices required for project and charges are subject to change as reviewed by newspapers from time to time</i>								
Public notice erected and maintained on site for 14 days	Council Fee (No GST)	225.00	0.00	225.00	Each	239.00	0.00	239.00
Retrieval of Planning Files	Council Fee (No GST)	81.00	0.00	81.00	Per File	86.00	0.00	86.00
Planning Information Controls	Council Fee (No GST)	96.00	0.00	96.00	Each	102.00	0.00	102.00
Hopetoun Park Assessment	Council Fee (No GST)	164.00	0.00	164.00	Each	174.00	0.00	174.00
Advertising sign A3 (Laminated)	Council Fee (No GST)	40.00	0.00	40.00	Each	42.00	0.00	42.00
Advertising sign A2 (Laminated)	Council Fee (No GST)	80.00	0.00	80.00	Each	85.00	0.00	85.00
Advertising sign A1 (Laminated)	Council Fee (No GST)	120.00	0.00	120.00	Each	127.00	0.00	127.00
Additional A3 Signs	Council Fee (No GST)	24.00	0.00	24.00	Each	25.00	0.00	25.00
Copy of Permit	Council Fee (No GST)	85.00	0.00	85.00	Each	90.00	0.00	90.00
Copy of Endorsed Plans - Administration Cost (Customer will be charged Administration Fee and then a cost per page)	Council Fee (GST Applies)	7.73	0.77	8.50	Each	8.18	0.82	9.00
Copy of Endorsed Plans - A4	Council Fee (No GST)	1.90	0.00	1.90	Per Page	2.00	0.00	2.00
Copy of Endorsed Plans - A3	Council Fee (No GST)	2.80	0.00	2.80	Per Page	3.00	0.00	3.00
Copy of Endorsed Plans - A2	Council Fee (No GST)	20.00	0.00	20.00	Per Page	21.00	0.00	21.00
Copy of Endorsed Plans - A1	Council Fee (No GST)	31.00	0.00	31.00	Per Page	33.00	0.00	33.00
Copy of Endorsed Plans - A0	Council Fee (No GST)	39.00	0.00	39.00	Per Page	41.00	0.00	41.00
Secondary Consent (change of use and all other developments)	Council Fee (No GST)	505.50	0.00	505.50	Each	536.00	0.00	536.00
Secondary Consent (triggered by enforcement)	Council Fee (No GST)	505.50	0.00	505.50	Each	536.00	0.00	536.00
Condition 1 plans (first request)	Council Fee (No GST)			No charge	Each			No charge
Condition 1 plans (second or subsequent requests)	Council Fee (No GST)	100.00	0.00	100.00	Each	106.00	0.00	106.00
Regulation 6 - Amendments to Planning Schemes								
Subregulation 1 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Subregulation 2 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)								
Subregulation 3 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)	Statutory Fee (No GST)			as per regulations	Each			as per regulations

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<i>The fee for Stage 4 is paid to the Minister by the person who requested the amendment.</i>								
Regulation 7 - Application for Planning Permits								
Class 1 - An Application for use only	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - Development Cost > \$10,000 and < \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 3 - Development Cost > \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 4 - Development Cost Up to \$10,000 (To develop for other than a single dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 5 - Development Cost > \$10,000 & < \$250,000 (Other than Class 2, 3 or subdivide)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 6 - Development Cost > \$250,000 and < \$500,000 (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 7 - Development Cost > \$500,000 and < \$1 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 8 - Development Cost > \$1 million and < \$7 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - Development Cost > \$7 million and < \$10 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 10 - Development Cost > \$10 million and < \$50 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 11 - Development Cost > \$50 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 12 - To subdivide an existing building	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 13 - To subdivide land into two lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 14 - Realignment of Boundary or Consolidation	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 15 - To subdivide land	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 16 - Remove restriction within meaning of Subdivision Act 1988	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 17 - Vary or remove a restriction, create or remove right of way	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 18 - Create, Vary or remove and Easement <i>Reference should be made to the Planning & Env Fees Regs 2000 for full wording</i>	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Combined Permit Applications <i>The fee for an application for any combination of the classes of applications is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.</i>								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Regulation 8B - Applications for Amendments to Planning Permits								
Class 1 - Application to amend a permit to change use	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (a) application to amend permit to change the statement of what the permit allows	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (b) Application to change any or all of the conditions which apply to the permit	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (c) Application to change a permit in any way not otherwise provided for	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 3 - Application to amend a permit >\$10,000 and <\$100,000 (Single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 4 - Application to amend a permit to develop and use land >\$100,000 (Single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 5 - Application to amend a permit to develop land, other than an application to amend a permit to develop land <\$10,000 (Single Dwelling), or an application to amend a permit to subdivide land <\$10,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 6 - Application (other than Class 3 or Class 4) >\$10,000 and <\$250,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 7 - Application (other than Class 4) >\$250,000 and <\$500,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 8 - Application (other than Class 4) >\$500,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (a) Application to amend a permit to subdivide an existing building	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (b) Application to amend a permit to subdivide the land into two lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (c) Application to amend a permit to realign a common boundary to consolidate two or more lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Regulation 12 - Planning Scheme Amendments								
Refer definition in Planning & Env (Fees) Interim Regs 2014, section 12	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Subdivision Fees								
Application to Certify a Plan of Subdivision	Statutory Fee (No GST)			as per regulations	Per Lot			as per regulations
Application to Certify a Plan of Subdivision (per Lot fee)	Statutory Fee (No GST)			as per regulations	Per Lot			as per regulations
Recertification	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Processing of new versions of Subdivision Plans	Council Fee (GST Applies)	122.73	12.27	135.00	Per New Plan	130.00	13.00	143.00
Subdivisions (Applications for land, removal of restrictions) - see above								
Property Valuation Fee (\$0 to \$199,999)	Council Fee (GST Applies)	648.18	64.82	713.00	Per Valuation	687.27	68.73	756.00
Property Valuation Fee (\$200,000 to \$399,999)	Council Fee (GST Applies)	725.45	72.55	798.00	Per Valuation	769.09	76.91	846.00
Property Valuation Fee (\$400,000 to \$499,999)	Council Fee (GST Applies)	806.36	80.64	887.00	Per Valuation	854.55	85.45	940.00
Property Valuation Fee (\$500,000 to \$599,999)	Council Fee (GST Applies)	879.09	87.91	967.00	Per Valuation	931.82	93.18	1,025.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Property Valuation Fee (\$600,000 to \$699,999)	Council Fee (GST Applies)	960.00	96.00	1,056.00	Per Valuation	1,017.27	101.73	1,119.00
Property Valuation Fee (\$700,000 to \$799,999)	Council Fee (GST Applies)	1,041.82	104.18	1,146.00	Per Valuation	1,104.55	110.45	1,215.00
Property Valuation Fee (\$800,000 to \$899,999)	Council Fee (GST Applies)	1,205.45	120.55	1,326.00	Per Valuation	1,278.18	127.82	1,406.00
Property Valuation Fee (\$900,000 to \$999,999)	Council Fee (GST Applies)	1,353.64	135.36	1,489.00	Per Valuation	1,434.55	143.45	1,578.00
Property Valuation Fee (\$1,000,000 to \$1,499,999)	Council Fee (GST Applies)	1,531.82	153.18	1,685.00	Per Valuation	1,623.64	162.36	1,786.00
Property Valuation Fee (\$1,500,000 to \$2,000,000)	Council Fee (GST Applies)	1,670.00	167.00	1,837.00	Per Valuation	1,770.00	177.00	1,947.00
Property Valuation Fee (\$2,000,000 +)	Council Fee (GST Applies)		Per cost from contract valuer				Per cost from contract valuer	
Amendments to Planning Schemes								
Public Notice - Planning Scheme Amendments - Notice by Normal Mail per mail out:								
Fixed Fee	Council Fee (No GST)	159.00	0.00	159.00	Per Mail Out	169.00	0.00	169.00
Plus fee per letter	Council Fee (No GST)	5.30	0.00	5.30	Per Mail Out	5.50	0.00	5.50
Public Notice - Planning Scheme Amendments - Notice in Newspaper	Council Fee (No GST)	371.00	0.00	371.00	Per Notice	393.00	0.00	393.00
Public Notice - Planning Scheme Amendments - Notice in Government Gazette	Council Fee (No GST)	159.00	0.00	159.00	Per Notice	169.00	0.00	169.00
Note- Charges for Notices to be cumulative based on actual notices required for project and charges are subject to change due to external cost increases from time to time								
Planning Panel Victoria Fees	External Fee (GST Applies)			(refer to Planning & Env Act 1987, section 156(3))				(refer to Planning & Env Act 1987, section 156(3))
Signage Permits								
Administration fee in relation to Tourist Sign Permit (Design, manufacture, installation and maintenance of sign/s, costs borne by applicants and will remain applicants full responsibility) Tourist Signing Guidelines 1998	Council Fee (GST Applies)	69.09	6.91	76.00	5 Year Permit	73.64	7.36	81.00
Environmental Management								
Events Trailer								
Security Deposit to utilise Trailer	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Waste Management - Sales								
Wheelie Bin 120 Litre - Only sold to residents in BM & Urban townships	Council Fee (No GST)	106.00	0.00	106.00	Per Bin	112.00	0.00	112.00

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Wheelie Bin 240 Litre - Sold to all residents in Shire	Council Fee (No GST)	130.00	0.00	130.00	Per Bin	138.00	0.00	138.00
Wheelie Bin 120 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	39.00	0.00	39.00	Per Lid	41.00	0.00	41.00
Wheelie Bin 240 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	48.00	0.00	48.00	Per Lid	51.00	0.00	51.00
Waste Management Service Charges								
Waste Management Service Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	82.00	0.00	82.00	Annual Charge	85.00	0.00	85.00
State Landfill Levy Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	40.00	0.00	40.00	Annual Charge	53.00	0.00	53.00
Waste Collection Services - Residential								
Ballan & Bacchus Marsh - 120 Litre Bin - Weekly Collection - Compulsory	Council Fee (No GST)	113.00	0.00	113.00	Per Service	102.00	0.00	102.00
Ballan & Bacchus Marsh - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	96.00	0.00	96.00	Per Service	103.00	0.00	103.00
Total Waste Collection Fee		209.00	0.00	209.00		205.00	0.00	205.00
Other Rural - 240 Litre - Fortnightly Collection - Compulsory	Council Fee (No GST)	113.00	0.00	113.00	Per Service	102.00	0.00	102.00
Other Rural - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	96.00	0.00	96.00	Per Service	103.00	0.00	103.00
Total Waste Collection Fee		209.00	0.00	209.00		205.00	0.00	205.00
Non Compulsory Service - 120 Litre - Weekly Collection	Council Fee (No GST)	113.00	0.00	113.00	Per Service	102.00	0.00	102.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	96.00	0.00	96.00	Per Service	103.00	0.00	103.00
Total Waste Collection Fee		209.00	0.00	209.00		205.00	0.00	205.00
Non Compulsory Service - 240 Litre - Fortnightly Collection	Council Fee (No GST)	113.00	0.00	113.00	Per Service	102.00	0.00	102.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	96.00	0.00	96.00	Per Service	103.00	0.00	103.00
Total Waste Collection Fee		209.00	0.00	209.00		205.00	0.00	205.00
Greenwaste Collection Services								
Non Compulsory Service - Fortnightly Greenwaste Collection	Council Fee (No GST)	78.00	0.00	78.00	Per Service	77.00	0.00	77.00
Wheelie Bin 240 Litre - Sold to Residents Taking up Non Compulsory Service	Council Fee (No GST)	130.00	0.00	130.00	Per Bin	138.00	0.00	138.00
Garbage Collection Services - Commercial								
Number of 240 Litre Bins	Council Fee (No GST)	334.00	0.00	334.00	Per Bin / Per Year	354.00	0.00	354.00
Ballan & Bacchus Marsh - Weekly Service								
Rural Areas - Fortnightly Service								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Urban. E.g.: 2 bins for collection x 3 collections of each bin Per week = 6 pick ups Rural. E.g.: 2 bins for collection x 1 collection of each bin per fortnight = 2 pick ups (4 bins for rural collection per fortnight = 4 pick ups)								
Commercial Recycling (Schools Only)								
Fortnight Collection (maximum 4 bins per School)	Council Fee (No GST)	239.00	0.00	239.00	Per Bin	253.00	0.00	253.00
Bacchus Marsh, Ballan & Mt Egerton Transfer Station & Tips - Residents								
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	13.64	1.36	15.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Car	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	12.73	1.27	14.00
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	35.45	3.55	39.00	Per Tyre	35.45	3.55	39.00
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	49.09	4.91	54.00	Per Tyre	49.09	4.91	54.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	97.27	9.73	107.00	Per Tyre	97.27	9.73	107.00
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	193.64	19.36	213.00	Per Tyre	193.64	19.36	213.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	485.45	48.55	534.00	Per Tyre	485.45	48.55	534.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	19.09	1.91	21.00	Per Tyre	19.09	1.91	21.00
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	29.09	2.91	32.00	Per Tyre	29.09	2.91	32.00
Car or Station Wagon	Council Fee (GST Applies)	30.91	3.09	34.00	Per Attendance	30.91	3.09	34.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	45.45	4.55	50.00	Per Attendance	45.45	4.55	50.00
Small Trailer (Heaped Load)	Council Fee (GST Applies)	61.82	6.18	68.00	Per Attendance	61.82	6.18	68.00
Small Trailer (High Sides)	Council Fee (GST Applies)	80.00	8.00	88.00	Per Attendance	80.00	8.00	88.00
Large Trailer	Council Fee (GST Applies)	61.82	6.18	68.00	Per Attendance	61.82	6.18	68.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	98.18	9.82	108.00	Per Attendance	98.18	9.82	108.00
Large Trailer (High Sides)	Council Fee (GST Applies)	112.73	11.27	124.00	Per Attendance	112.73	11.27	124.00
Trucks	Council Fee (GST Applies)	66.36	6.64	73.00	Per Cubic Metre	66.36	6.64	73.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price
Recyclable materials separated to the recyclable by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	36.36	3.64	40.00	Each	36.36	3.64	40.00
Tip Vouchers (Book 26 Tickets)	Council Fee (GST Applies)	83.64	8.36	92.00	Book	83.64	8.36	92.00
<i>Available to residents who cannot be provided with a garbage collection service</i>								

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Bacchus Marsh, Ballan & Mt Egerton Transfer Station & Tips - Non Residents								
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	13.64	1.36	15.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Car	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	12.73	1.27	14.00
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	35.45	3.55	39.00	Per Tyre	35.45	3.55	39.00
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	49.09	4.91	54.00	Per Tyre	49.09	4.91	54.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	97.27	9.73	107.00	Per Tyre	97.27	9.73	107.00
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	193.64	19.36	213.00	Per Tyre	193.64	19.36	213.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	485.45	48.55	534.00	Per Tyre	485.45	48.55	534.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	19.09	1.91	21.00	Per Tyre	19.09	1.91	21.00
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	29.09	2.91	32.00	Per Tyre	29.09	2.91	32.00
Car or Station Wagon	Council Fee (GST Applies)	40.91	4.09	45.00	Per Attendance	40.91	4.09	45.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	80.00	8.00	88.00	Per Attendance	80.00	8.00	88.00
Small Trailer (Heaped Load)	Council Fee (GST Applies)	135.45	13.55	149.00	Per Attendance	135.45	13.55	149.00
Small Trailer (High Sides)	Council Fee (GST Applies)	174.55	17.45	192.00	Per Attendance	174.55	17.45	192.00
Large Trailer	Council Fee (GST Applies)	135.45	13.55	149.00	Per Attendance	135.45	13.55	149.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	214.55	21.45	236.00	Per Attendance	214.55	21.45	236.00
Large Trailer (High Sides)	Council Fee (GST Applies)	250.91	25.09	276.00	Per Attendance	250.91	25.09	276.00
Trucks	Council Fee (GST Applies)	132.73	13.27	146.00	Per Cubic Metre	132.73	13.27	146.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price
Recyclable materials separated to the recyclable by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	36.36	3.64	40.00	Each	36.36	3.64	40.00
Fire Prevention								
Fine for Failure to comply with notice	Statutory Fee (No GST)			10 Penalty Units	Per Penalty			10 Penalty Units
Costs of Works to Clear Property	Council Fee (GST Applies)			At Contractors Cost	Per Property			At Contractors Cost
Administration Fee for Works Undertaken by Council	Council Fee (GST Applies)	96.36	9.64	106.00	Per Property	101.82	10.18	112.00
Administration Fee for additional works carried out by Municipal Fire Prevention Officer (Reinspections / slashing contractor meetings on site and reinspection after works carried out)	Council Fee (GST Applies)	178.18	17.82	196.00	Per Hour	189.09	18.91	208.00
Landscape Design								
Checking of Landscape design and construction plans - estimated Cost of Constructing Works	Statutory Fee (No GST)	0.75%		0.75%	Per \$100	0.75%		0.75%
Supervision of Landscape Construction Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)	2.50%		2.50%	Per \$100	2.50%		2.50%

Description	Type of Fee	2020/2021 Adopted Fees			Unit	2021/2022 Adopted Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Operations								
Works Department Services								
Private Works will be Quoted depending on the nature of the job	Council Fee (GST Applies)		As Quoted for particular job		Per Job		As Quoted for particular job	