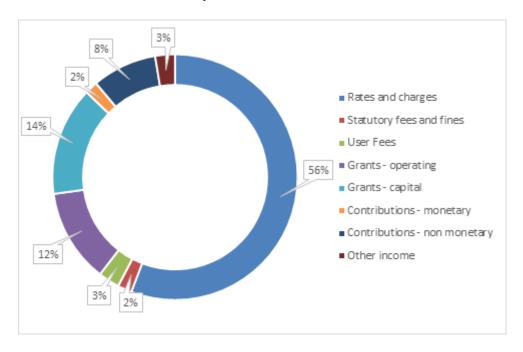
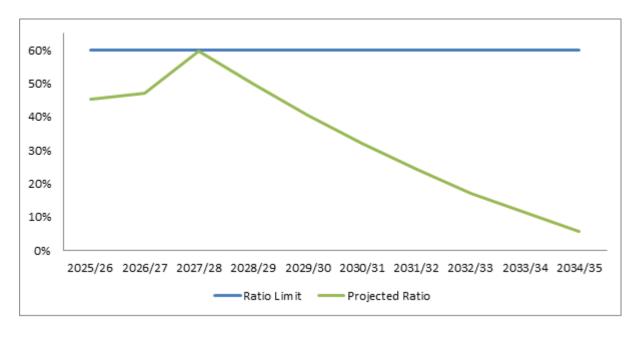


Moorabool Shire Council Long Term Financial Plan 2025-2035

1. Where does the money come from?



2. Indebtedness Ratio







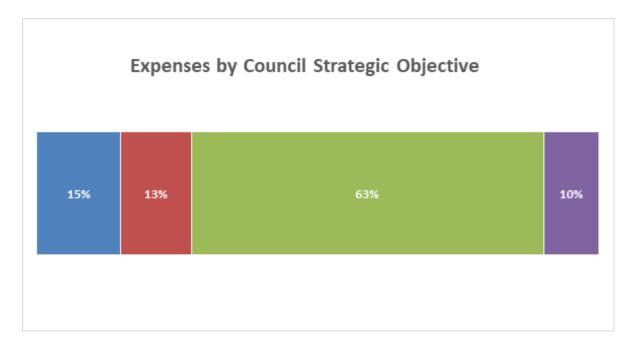


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3. See where the money goes









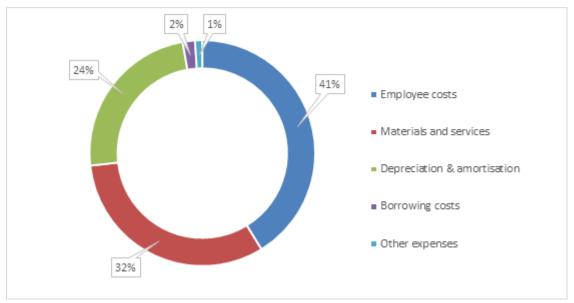


Healthy, inclusive and safe communities	A dynamic and resilient local economy	Places and spaces that meet the needs of our many and varied communities	A Council that engages and adapts		
Animal Management	Statutory Planning	Waste Management	Governance		
and Local Laws					
Compliance					
Community	Strategic Land Use	Fleet Management	Public Relations and		
Development	Planning		Marketing		
Recreation	Infrastructure	Building Maintenance	Personnel		
Development	Subdivision Development		Management		
Library Services	Economic Development and Tourism	Parks and Gardens	Risk Management		
Youth Services	Building Services	Road Safety	Finance		
Community Health and Safety		Asset Management	Customer Service		
Early Years Services		Property Asset	Document		
,		Management	Management		
Maternal & Child		Road and Off Road	Information		
Health		Maintenance	Communication and		
Best Start		Emergency Management	Technology		
Education and Care Services		Fire Prevention			
School Crossings		Environmental Management			

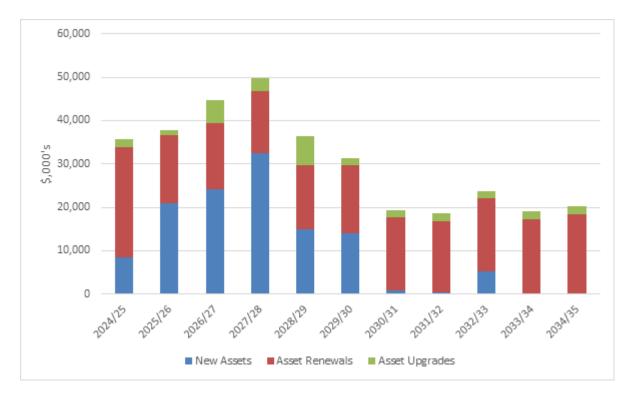


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4. Capital Works Expenditure

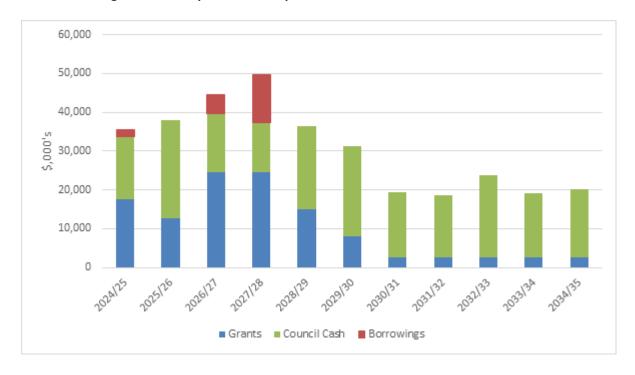








5. Funding Sources – Capital Works Expenditure



6. Major Projects

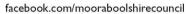
Project Description	Total Project Expenditure (\$Mil)			
Bacchus Marsh Indoor Sports Facilities Stage 2 - Aquatic Centre	\$45.0			
Bacchus Marsh Performing Arts Centre	\$15.0			
Bald Hill Redevelopment Strategic Business Case (PPP)	\$12.0			
Oval Upgrade Program	\$7.0			
Aqualink Stage2	\$5.0			
Bacchus Marsh Racecourse Reserve Pavillion	\$3.5			
ICT Strategy Projects	\$3.1			
Recreation Infrastructure Pavilion - Underbank Estate	\$3.0			
Recreational Infrastructure - Oval & Parking Underbank Estate	\$2.8			
Masons Lane Recreation Reserve Athletics Track	\$2.4			
Griffith Street to Grant Street Upgrade	\$2.4			
Maddingley Park Recreation Reserve - Playground	\$2.2			
Young Street Kindergarten Upgrades	\$1.5			
Recreational Infrastructure Land - approx 3 ha (Underbank)	\$1.2			

7. Assumptions













	Budget	Projections								
Escalation Factors % movement	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
CPI	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Population Growth	2.95%	3.07%	3.15%	3.36%	3.35%	3.27%	3.07%	2.96%	2.95%	2.83%
Rate Cap Increase	2.75%	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Statutory fees and fines	-16.31%	22.28%	2.98%	2.75%	2.77%	2.78%	2.78%	2.77%	2.77%	2.77%
User fees	0.99%	-0.40%	7.31%	5.44%	5.64%	5.63%	9.42%	5.40%	5.29%	5.53%
Grants - Operating	275.71%	-7.20%	5.82%	5.65%	5.86%	5.85%	5.77%	5.57%	5.48%	5.45%
Contributions - monetary (\$'000)	6,710	1,480	2,573	484	497	509	522	535	548	562
Contributions - non-monetary (\$'000)	7,500	7,500	7,500	7,500	11,677	7,500	7,500	7,500	12,263	7,500
Other income	-39.44%	-24.75%	-8.98%	5.77%	6.16%	8.41%	8.52%	14.16%	8.89%	9.68%
Employee costs	5.69%	4.52%	4.38%	2.63%	2.97%	2.97%	4.70%	4.73%	5.11%	5.04%
Materials and services	-1.92%	-8.65%	4.36%	2.38%	9.12%	6.73%	8.97%	7.30%	9.89%	6.11%
Depreciation (\$'000)	15,899	16,416	18,570	19,349	20,224	22,091	22,733	23,092	25,281	25,639
Other expenses	-0.08%	6.26%	2.71%	2.48%	2.66%	2.67%	2.67%	2.68%	2.68%	2.66%

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